

U.S. COAST GUARD
RESERVIST

VOLUME 54

ISSUE 1-07

THE OFFICIAL PUBLICATION OF THE COAST GUARD RESERVE

B.O.O.S.P.

NEW BOARDING OFFICER QUALIFICATION SUPPORT PROGRAM
COMBINES E-LEARNING AND PRACTICAL TRAINING TO
INCREASE POOL OF QUALIFIED BOARDING OFFICERS



On The Horizon for 2007

Happy New Year 007!

Board. Editorial Board. The magazine editorial board held its annual planning meeting in late November and we kicked around a lot of ideas. We've got another full and adventurous year planned for the pages of your magazine. That's not to say some of these ideas may be shifted to the back-burner or changed as course corrections always occur and priorities do change throughout the year. However, here are some things you'll hopefully be seeing in the pages of the magazine during 2007.

First, we'll be featuring the Reserve Servicewide Examination in the near future to help enlisted reservists prepare for advancement and the RSWE in October. Watch for that in the early spring time frame. A Reserve recruiting issue is also set for the spring — our first recruiting issue since September 2003. Some other ideas the editorial board liked were features on readiness/mobilization, membership benefits, USCG fleet review, and a citizen-sailor issue. We're also planning a photo contest of original and unpublished Coast Guard photos, so dust off your camera and start taking some cool Coast Guard photos. Watch for more details in future issues and also on the Coast Guard Reserve web site (www.uscg.mil/reserve).

The issue you're reading contains stories from both ends of Coast Guard history. First, the Commandant's Intent Action Orders (CIAOs) are front and center and we'll do our best to keep you abreast of the latest — including a broad brush review of what the CIAOs are in this issue. E-Learning is all the rage these days as well and we've included a feature on the new Boarding Officer Qualification Support Program (BOQSP).

On the other hand, January 2007 marked the 250th year since the birth of Alexander Hamilton — the founder of the Coast Guard — so we've included a feature story on one of our nation's founding fathers, and the first Secretary of the Treasury.

Enjoy this issue of *The Reservist* and have a great 2007!

— Ed.

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Address Changes:

SELECTED RESERVISTS (SELRES):
Please use Direct Access (<https://hr.direct-access.us>),
or send your address change to your unit SPO.

INDIVIDUAL READY RESERVISTS (IRR):
Please contact the IRR PERSRU at the following:
Officers: arl-dg-cgpcr01@uscg.mil
Enlisted: arl-dg-cgpcirr@uscg.mil
or call 1-866-735-3897

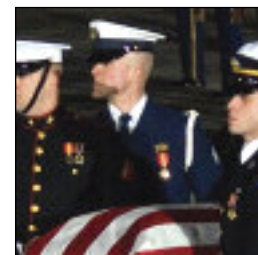
RETIRED RESERVISTS:
Please send e-mail to Personnel Service Center (ras) at:
psc-dg-ras@uscg.mil
or call 1-800-772-8724



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New Boarding Officer
Qualification Support
Program combines
e-Learning and practical
training to increase the
pool of qualified
boarding officers.



102	88.30	92.69	96.00	101
80	263.44	310.74	364.20	401
80	2,324.40	2,419.80	2,519.40	2,744
30	77.48	80.66	83.98	91
80	308.62	332.84	358.62	388
80	2,072.30	2,111.40	2,323.80	2,403
81	68.11	72.38	77.48	82
72	278.44	289.52	308.84	331
50	1,983.10	1,978.60	2,060.60	2,060
58	62.77	68.58	68.78	68
30	251.08	263.88	275.04	275
80	1,728.20	1,728.20	1,728.20	1,728

6 Up Front

Funeral for President Gerald
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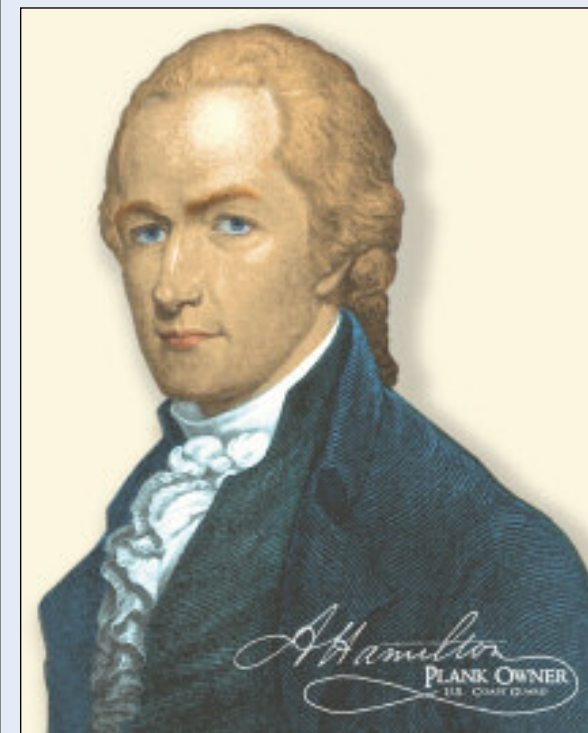
32 2007 Pay Charts

Just remember,
you do the job,
because you love the job.

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The Founding Father

250 years after his birth, Alexander Hamilton's
legacy is still felt by the Service he created.



Special Uniform Issue

Ed's note: We received boatloads of feedback following publication of the Special Uniform issue in the fall of 2006. In fact, there were far too many letters and e-mails to publish them all. Here is a representative sampling:

I would like to express my utmost congratulations to the staff at *The Reservist* magazine for their recent publication entitled "UNIFORMS." In my 28 years of service, I have never before seen a more comprehensive, colorful, easy to understand and enjoyable compendium on our myriad of Coast Guard uniforms. The Sector Anchorage office ordered five more due to overwhelming response and desire to have this fabulous reference. The creators of this issue are geniuses!

*BMCM Steve Murphy, USCG
Anchorage, Alaska*

The Special Issue on Uniforms is GREAT!! With all the changes through the years, we who have been retired for a long time have lost track of the what and why. Now we are up-to-date! One question: The "Order of Precedence" chart (pages 36-37) goes back to Korea but no further. There are still many of us with World War II medals, etc. — where do they fit? This issue of *The Coast Guard Reservist* has a permanent place in my bookcase. Thank you!!

*CDR Gerald R. Skinner, USCGR(Ret.)
Ormond Beach, Fla.*

Ed's response: The World War II medals were not included because people who received them are no longer serving; the chart was created for reservists who are currently serving. For info on World War II medals, contact Mr. Mike Gable, Awards & Medals Division at Headquarters, 202-475-5385, michael.l.gable@uscg.mil.

Great job on the uniform issue! Everyone at Sector Jacksonville is singing its praises. We even put a link to it on our web page. Please pass my Bravo Zulu to everyone who worked on the issue that I may have missed. You really hit the spot with this one. Maybe the *Uniform Manual* can incorporate your issue as their next revision!

*— LCDR Heather Hanson, USCG
Sector Jacksonville, Fla.*

I must say, I sure was impressed with the special edition of *The Reservist*. I know that this has been in your plans for years. It will be of great assistance to the men and women in the USCG — even to some retirees like me. When I saw the cover, I got a little shock. I thought that my friend, LT Greg Peck, had been demoted, but I soon realized that he was playing the role of a model. Congratulations to all for a great issue.

*MCPO Johannes "Hans" Verhaeg, USCGR(Ret.)
Port St. Lucie, Fla.*

Kudos to the entire staff for this monumental, collector's item, "Uniforms/Special Edition!" I shall always cherish this 2006



issue and make it a part of my home museum as of this writing. I am honored to join the ranks of my peers on pages 6 and 7 ... Semper Paratus!

*— Marvin Perrett
Metarie, La.*

Great issue — what a wonderfully long overdue edition for all those in and out of uniform. Terrific print and graphics!

*CDR Mike Smith, USCG(Ret.)
Grand Haven, Mich.*

Great job on the uniform issue (as usual) — but — what about aviation badges and insignia, etc. I know aviation reservists are drilling at USCG Air Station, Clearwater, Fla. Is there an allowance for aviation rates in the Coast Guard Reserve? Perhaps that is why they are left out. Please enlighten me.

*CAPT W.C. Beal, USCGR(Ret.)
Seminole, Fla.*

Ed's note: Many similar e-mails were received about the aviation

omission. However, we had anticipated this and it was addressed in the Editor's Note on page 4 of the Uniform issue as follows: "One note, although some of our reservists drill at Air Stations, Reserve aviation has been on hiatus for quite some time, so we did not include uniform aviation information (device, flight suits, etc.)."

EXTRA COPIES AND FOLLOW-UP INSERT: There are still some extra copies of the Uniform issue we would like to distribute to the field. If interested, drop the editor a note or e-mail. Also, the magazine plans to do a follow-up insert during 2007 to address other questions and updates that followed publication of this special issue.

Different Kind of Retirement Party

When I retired after 27 years in the Coast Guard Reserve earlier this year, I didn't plan a party, or anything special. I live way north in California now, and just about everyone I have served with is gone in one way or another. I was, however, looking forward to seeing my name in the retired section of *The Reservist*.

Well, I just got my current issue (Issue 5-06), and there it is. But there is so much more. First of all, I learned of the passing of CAPT Stratton, the quintessential female Coastie role model. I was going to save this issue anyway, but how wonderful to have the story of her career in it as well. The passing of ADM Kime was sad as well. I served under him during *DESERT STORM*.

Then there was the story on the cover ("25 Years of Coast Guard Support to Space Operations"). I was privileged to sail on CGC EAGLE in 1985, and Port Canaveral was my port of destination — an incredible experience!

A letter from HS1 Bruce Elerick reminded me of the excellent training he used to do for our crews in first aid and CPR.

Page 12 featured a photo of the Reserve and Active Duty flag officers as well as Master Chief Petty Officers of the Reserve Force. MCPO-CGRF (number three) George Ingraham was our

beloved classmate at CPO Academy (Reserve Class VI) and sent me to the first Coast Guard Diversity Summit, one of the most fulfilling experiences I have had in the Guard. How nice to also have a great photo of MCPOCG Frank Welsh. He was our head teacher at CPO Academy, a man of endless energy and positive attitude!

The photo on pages 10 and 11 of the Fleet Week patrol in San Francisco Bay reminded me of many such duty days in 44 and 41-foot small boats doing the same mission. In the promotion section, I see a promotion to PA1 for A. Rask. Could that possibly be Andy Rask who joined the Coast Guard Reserve at my suggestion while he was participating in my civilian sailing classes?

Finally, I shared the retiree page with some good shipmates. Mike Allgaier was a superb surferman at Station Golden Gate, my connection there when I was Group San Francisco Reserve Silver Badge, and worked tirelessly during the ramp up for the surge following 9/11.

And, no matter what I do, I can't get away from J.R. Stafford — there he is, listed beneath my name — a friend and shipmate for over 25 years!

Thanks for the retirement party!
*— BMCM Jane A. Piereth, USGCR(Ret.)
Weed, Calif.*

CGR "Detective Work"

"Watson, the game's afoot," said Sherlock.

The Commandant's recent meeting with active and retired flag officers as well as Master Chief Petty Officers at USCG Headquarters for a Reserve Executive Summit could be interpreted by a forensic sleuth such as Holmes to be very significant for the Reserve program (Issue 5-06, page 12). You don't convene such decorated, seasoned, and respected warriors as RADM George Lively, RADM Robert Merrilees, and MCPO Forrest Croom just to have a social get-together, hear about how well the program is doing, and trade a few sea-stories.

Couple this with the announced creation of the DOG (Deployable Operations Group) to be commanded by retired RADM Timothy Riker and a call for "Ruthless Mission Execution" from an operationally oriented Commandant honed by the national crisis of *Katrina* and even Watson could sense that much more was brewing for the Reserve program and the reorganized active duty sectors.

Reading RADM John Acton's "View from the Bridge" on the same page as the conference photograph, an impression emerges that perhaps Reserve studies, analyses, and recommendations are over and action is at hand for organizing the entire CGR, not just Reserve PSUs, for 'ruthless responses' with trained, ready and equipped military units to meet the three now specified missions rather than surges by individuals reporting aboard with their sea-bag in tow. With another CGRU activated at NORTHCOM, one could speculate that Reserve disaster and MSST units might not be far behind. And, as additional Reserve units are created, will these developments sound the death knell for the dearly beloved augmentation-integration program?

Stayed tuned in for the next episode of "The Case of the Coast Guard Reserve."

*— CAPT Joe Manfreda, USCGR(Ret.)
Chicago, Ill.*

Retirement Regrets

As a retired reservist, I have wonderful memories of serving with my shipmates and even a few sea stories (precious indeed for a yeoman). Like Sinatra, I have a few regrets. My advice to young Coast Guard Reservists is to maximize your retirement points throughout your career. Over the last few years, the

maximum annual IDT points increased to 90. This includes drills, reserve management periods (RMPs), correspondence courses and membership points.

The change is a reflection of the increased reliance of our military on their reserve cadre over the last several years. If you perform 48 drills and receive 15 membership points, that totals 63 points, 27 shy of the maximum for IDT. Many, if not most of us, go "above and beyond" in our annual performance. It is often necessary to earn a qualification code or meet administrative and operational demands. Too often it is not credited because we do not take the time and effort to have it documented. Be sure to request orders, report and verify credit of any "non-pay" drills, RMPs, or funeral duty.

Funeral duty is a great way to honor those who have served and correspondence courses help us become a more educated and valuable reservist, while at the same time enhancing our advancement opportunities. Do not just limit yourself to required courses for advancement. See your Educational Services Officer (ESO) for a list of the many courses available. Some are even worth college credit. Let me leave you with this visual example. An additional 15 points annually over a 30-year career would total 450 more points. The Coast Guard is benefiting and so are you. For an E-8, that would increase your final retired pay \$144; for an O-6, the increase would be \$276.30. Remember, if you can't look out for your own career, you will never be able to look out for others.

*— YNCM Jim Connolly, USCGR(Ret.)
Frisco, Texas*

In Memoriam for CAPT Stratton

Thank you for the excellent article on our first SPAR director, CAPT Dorothy C. Stratton (Issue 5-06, Page 34) who passed away Sept. 17, 2006 at the age of 107. All of us SPARs were proud to serve under her leadership in World War II. What a long and dedicated life she had!

I have fond memories of the 60th SPAR anniversary in 2002, and am always grateful for your printing the story about the "Veterans Wall of Honor" at the University at Albany, N.Y. in the

November/December 2001 *Reservist* (Page 13).
*— Sister Mary E. Maney, USCG SPAR
White Plains, N.Y.*

Corrections

Retired Coast Guard CAPT Bud Schneeweis' name was misspelled in Issue 5-06, page 15. Thanks to CAPT Warren G. McDonald, Director, Military Officers Association of America for pointing this out.

Also, thanks to Mr. Carl A. Zellner of Palmyra, Va. for letting us know about the misspelling of the word "In Memoriam" on the top of page 34, Issue 5-06.

We regret the errors.



ANDREWS AFB (Dec. 30, 2006) – A ceremonial honor guard carries the casket of former President Gerald R. Ford at Andrews Air Force Base, Md., as part of the national farewell funeral procession honoring the former commander in chief.
USCG photo by Telfair H Brown Sr.

Seville, Spain (June 29, 2006) – First flight of the HC-144A Maritime Patrol Aircraft (MPA). The Coast Guard's new medium-range surveillance maritime patrol aircraft is part of the Deepwater Program's recapitalization of Coast Guard aviation assets. The aircraft touched down at the Coast Guard Aviation Repair and Supply Center in Elizabeth City, N.C., on Dec. 21, 2006. Photo courtesy of Lockheed Martin.





RDML
Michael R. Seward,
USCGR

Deputy Commander
for Mobilization &
Reserve Affairs,
USCG Pacific Area

“Some of you may know that my civilian occupation is that of almond farmer, and that I spend a lot of time on a tractor with my Treo or a notebook computer answering e-mails, writing or making telephone calls about Coast Guard issues. It’s not as difficult as it sounds, but if you ever wondered where crop circles come from, well this is one explanation.”

A View From the Tractor

This is my first opportunity to use this space to communicate with the entire Reserve community, Selected Reserve, those on active duty, in the IRR, and those who have retired. I’m looking forward to sharing my views with all of you.

Some of you may know that my civilian occupation is that of almond farmer, and that I spend a lot of time on a tractor with my Treo or a notebook computer answering e-mails, writing or making telephone calls about Coast Guard issues. It’s not as difficult as it sounds, but if you ever wondered where crop circles come from, well this is one explanation.

Anyway, when I’m on the tractor, I spend a lot of time thinking about the Coast Guard, and one thing that has become very clear to me is that while our focus has changed dramatically since 9/11, the character of our Service has not. We are still answering the call to duty and have adeptly allocated resources to engage in the Global War on Terror. Answering the call is nothing new for us. No governmental agency is as agile in rapidly shifting focus and resources.

If you were in the Coast Guard from the 1940s through the 1960s, you probably remember that the original second verse of “Semper Paratus” was changed to:

*From North and South and East and West,
The Coast Guard’s in the fight,
Destroying subs and landing troops,
The Axis feels our might.
For we’re the first invaders,
On every fighting field.
Afloat, ashore, on men and SPARs,
You’ll find the Coast Guard shield.*

While we have returned to using the original verse penned in 1922, we are once again a nation at war, and domestic and expeditionary support to national defense is a core Reserve function, along with Maritime Homeland Security and responding to domestic disasters, both natural and man-made.

In today’s Coast Guard, managing change must be a core competency for everyone. Many readers of *The Reservist* have written letters citing the “good old days” of separate reserve commands, offering many good reasons for a return to that model. But in truth, that model was cast aside because in too many cases, reservists were not qualified to answer the call to duty during *OPERATIONS DESERT SHIELD* and *DESERT STORM*. After 9/11, we found many reservists who provided outstanding augmentation support were not qualified for their mobilization billets. Worse yet, some lacked the basic medical, dental, and administrative readiness that had not been an issue during the pre-integration era.

The question then becomes, were both the reserve unit and mobilization models broken? Hardly. But it is time for Integration 2.0 with our focus being two-pronged: basic readiness metrics and mobilization-billet qualification.

I often refer to the basic readiness metrics of performing IDT/ADT, remaining medically and dentally qualified, completing the ASQ and maintaining weight standards as “kindergarten metrics.” They should be considered conditions of employment, and therefore, ought not require inordinate attention from supervisors. Instead, they should receive careful attention from each member.

With retention at a record high, good recruiting and zero-growth likely for the Selected Reserve for the next few years, the message should be loud and clear. Each of us has a choice to either meet these minimal requirements or do something besides being in the Coast Guard Reserve. Supervisors need to be able to focus on providing quality training for mobilization, and members should expect their time be focused on obtaining skills that make them an immediate asset upon mobilization.

In 2007, my expectation for PACAREA Reservists is to invest the necessary personal time in fitness training, maintaining medical and dental readiness, and obtaining professional development to remain ready to put your boots on the ground within 24 hours if mobilized. This is the personal commitment required to serve in today’s Coast Guard.

Regardless of what your mobilization billet is or where you currently serve, everyone needs to remember that advancement and promotion are based primarily on demonstrated leadership. That simply equates to being involved in looking out for and developing shipmates. I sometimes hear, “This doesn’t apply to me because my billet is independent duty or I supervise no one.” That’s hogwash. Everyone has an obligation and moral commitment to guide, coax, support, brace up, and empower shipmates. That is something somewhat missing in our integrated units, and it is reflected in the number of junior personnel failing or being discharged in their first enlistment.

But that will change in my area of responsibility. Active duty and Reserve personnel who are engaged in leading and mentoring their shipmates have my utmost respect. Those who aren’t will have my utmost attention. This is a call for action. If this message hits you between the running lights, or is a shot into your pilothouse, it was meant for you. Shipmates, that’s what we have always been about.

2007 Flag Officer Assignments

From ALCOAST 555/06 (R 221746Z NOV 06)

Commandant (CG-00)	ADM Thad W. Allen
Vice Commandant (CG-09)	VADM Vivien S. Crea
Area Commands	
LANTAREA Senior Reserve Officer	VADM D. Brian Peterman RADM John C. Acton III, LANTAREA
PACAREA Senior Reserve Officer	VADM Charles D. Wurster RDML Michael R. Seward, PACAREA
District Commands	
First District	RADM Timothy S. Sullivan
Fifth District	RADM Fred M. Rosa
Seventh District	RADM David W. Kunkel
Eighth District	RADM Joel R. Whitehead
Ninth District	RADM John E. Crowley
Eleventh District	RADM Jody A. Breckenridge
Thirteenth District	RDML John P. Currier
Fourteenth District	RADM Sally Brice-O'Hara
Seventeenth District	RADM Arthur E. Brooks
Joint Interagency Task Forces	
Director, JIATF South	RDML Joe L. Nimmich
Director, JIATF West	RDML Paul F. Zukunff
Maintenance & Logistics Commands	
MLC LANT	RDML Ronald T. Hewitt
MLC PAC	RDML Manson K. Brown
Headquarters Units	
Academy Superintendent	RDML J. Scott Burhoe
Headquarters Staff	
Chief of Staff (CG-01)	VADM Robert J. Papp Jr.
Asst. Comdt. for Govt. & Pub. Aff. (CG-092)	RDML(Sel.) Mary E. Landry
Judge Advocate General (CG-094)	RDML William D. Baumgartner
Assistant Comdt. for Human Resources (CG-1)	RADM Clifford I. Pearson
Director of Health & Safety (CG-11)	RADM(Sel.) Mark Tedesco
Director of Reserve & Training (CG-13)	RDML Cynthia A. Coogan
Deputy Asst. Comdt. for Intell. & Inv. (CG-2D)	To be Determined/New Flag
Assistant Commandant for Operations (CG-3)	RADM David P. Pekoske
Assistant Comdt. for Current Ops (CG-33)	RDML Craig E. Bone
Assistant Comdt. for Ops Planning (CG-35)	RDML Robert C. Parker
Assistant Comdt. for Ops Capabilities (CG-37)	RDML Wayne E. Justice
Director, Current Operations (CG-333)	To be Determined/New Flag
Assistant Comdt. for Eng. & Logistics (CG-4)	RADM Dale G. Gabel
Assistant Comdt. for Policy & Planning (CG-5)	RDML Brian M. Salerno
Assistant Commandant C4 & Inf. Tech (CG-6)	RDML David T. Glenn
Asst. Comdt. for Planning, Res. & Proc. (CG-8)	RDML Robert S. Branham
Assistant Commandant for Acquisition (G-A)	RADM Gary T. Blore
Program Exec. Officer for Deepwater (G-D)	RDML Ronald J. Rabago
Deployable Operations Group (DOG)	RDML(Sel.) Thomas F. Atkin
DHS Military Advisor to S-1	RDML David B. Lloyd
Director, Global Maritime Intel. Integ. (GMII)	RADM Richard R. Kelly
Deputy J-3 U.S. Northern Command	RDML Christopher C. Colvin

Shortly after he became the Coast Guard’s 23rd Commandant on May 25, 2006, ADM Thad W. Allen sent out an All Hands e-mail, stating that “we will focus our entire organization on improving and sustaining Mission Execution.” The Coast Guard needed to take “immediate steps to reorganize its operational forces, improve service and support systems, better align with departmental and interagency partners, and make logistics and financial systems more efficient and accountable.” As part of this, the Commandant issued 10 Commandant’s Intent Action Orders (CIAOs), (pronounced chows), to highlight the priorities for the way forward. The Coast Guard Reserve mission support system is the focus of CIAO #9. All 10 CIAOs are summarized in the chart that follows:

CIAO #1	Acquisition Directorate and the Integrated Deepwater System Consolidation	
Summary: The Coast Guard's Acquisition Programs (G-A); Deepwater (G-D) staffs; the Office of Procurement Management (CG-85); Office of Research, Development, and Technical Management (CG-66); the Research and Development (R&D) Center; and the Head of Contracting Activities (HCA) will be consolidated under the leadership of the Assistant Commandant for Acquisition (CG-9)		Issue Solved / Cause for Action <ul style="list-style-type: none">• Become the model for mid-size Federal Agency acquisition and procurement• Align with DHS procurement organization• Align with CG mission support organization• Improve efficiency of human capital• Execute more effective project management and acquisition governance
CIAO #2	USCG Headquarters Transition to Numbered Staffs	
Summary: Complete the reorganization of Coast Guard Headquarters staff into numbered staffs (CG-1, CG-2, CG-3, etc) to improve the way we develop policy and manage resources for the Coast Guard, and better align with DoD.		Issue Solved / Cause for Action <ul style="list-style-type: none">• Integrate all CG operating programs• Structure alignment with JCS staff
CIAO #3	Deployable Operations Group Implementation	
Summary: Develop the plan to implement the Deployable Operations Group including a detailed framework to align the Coast Guard’s deployable and respective supporting entities under a single command.		Issue Solved / Cause for Action <ul style="list-style-type: none">• Create capability to adaptive force package for all threats, all hazards• Enhance unity of effort within DHS, with DOD, and Interagency
CIAO #4	Logistics Organizational Alignment	
Summary: Provide a plan for the development and implementation of a mission focused support structure to support operational mission effectiveness at the lowest achievable costs, improve control and accountability, centralize control of depot maintenance and supply chain management, and achieve and sustain CFO compliance.		Issue Solved / Cause for Action <ul style="list-style-type: none">• Unify life-cycle maintenance for all assets• Achieve compliance with CFO audit• Reduce the number of financial and information systems
CIAO #5	USCG Financial Management Transformation and CFO Audit Remediation	
Summary: Aggressively pursue, support, and contribute to the DHS goal of earning a clean audit opinion on the DHS consolidated financial statement and implement solutions to systemic issues to ensure sustainable success in future financial audits. Develop a plan to identify short-term corrective actions as well as longer term systemic and organizational solutions.		Issue Solved / Cause for Action <ul style="list-style-type: none">• Achieve unqualified CFO audit opinion• Improve financial systems• Optimize mission support through optimal financial management tools• Improve control of funds/base management• Reduce workload at operating units

CIAO #6	USCG Maritime Strategy and the Evergreen Cycle of Strategic Renewal	
Summary: Develop and publish a comprehensive strategy that provides a strategic framework for planning Maritime Safety, Security, and Stewardship responsibilities of the Coast Guard through the next 4-5 years. This new strategy will be entitled, "The U.S. Coast Guard Strategy for Maritime Safety, Security, and Stewardship."		Issue Solved / Cause for Action <ul style="list-style-type: none">• Strategy driven/mission-focused Coast Guard during current Commandant’s tenure• Set priorities for budget, legislative proposals, rule making, and international agreements
CIAO #7	Assessment of Coast Guard Command and Control Organization	
Summary: Develop an operational framework for the Coast Guard that is more agile, adaptive and responsive, so as to improve mission execution and effectiveness and facilitate the timely and accurate flow of information and direction.		Issue Solved / Cause for Action <ul style="list-style-type: none">• Improve readiness and mission execution• Enable unity of effort within DHS and at all levels of government• Improve organizational effectiveness and efficiency
CIAO #8	Human Resource Strategies to Support Coast Guard Maritime Strategy	
Summary: Develop a process by which the Coast Guard can know human capital requirements using a common language with which to express those requirements that is useful to all stakeholders. Balance expert and broadened organizational knowledge in the officer corps.		Issue Solved / Cause for Action <ul style="list-style-type: none">• Prepare work force for future• Support repeatable/verifiable staffing decisions• Align with DHS CHCO organization
CIAO #9	Reserve Component (RC) Mission Support System	
Summary: Based on a comprehensive review of the Coast Guard Reserve Component mission support system, propose a new RC mission support system and implementation plan. Develop CG policy on contingency planning assumptions for staffing contingency operations that will provide standard methodology to determine size of Selective Reserve. Focus on the administrative support and future of the PS rating.		Issue Solved / Cause for Action <ul style="list-style-type: none">• Optimize use of Reserve Component• Improve training and administrative support in new threat environment
CIAO #10	eCG Oriented Architecture Implementation	
Summary: Enhance Coast Guard Mission Performance through optimal Information Technology (IT) enterprise investments and management. The new service oriented architecture (eCG) will better serve the needs of all of internal and external customers. Anticipate a single Coast Guard director of IT empowered and accountable to senior leadership and end users for complete delivery of eCG.		Issue Solved / Cause for Action <ul style="list-style-type: none">• Align with DHS enterprise architecture• Improve acquisition, management, and use of information technology in support of mission execution• Align with new service wide logistics system.

Source: LCDR Joseph R. Bowes, CG-092S, CIAO Communications Director, current as of 1/29/06.

PACAREA Reservists killed in two separate tragic accidents

MK1 Brian Bernier
USCGR / USPS
March 7, 1969 — Dec. 29, 2006

MK1 Brian A. Bernier, a 37-year-old Coast Guard Reservist who drilled at Station Seattle, was tragically killed when he stopped to help at the scene of an accident on Interstate 84 about 40 miles east of Portland, Ore. on Dec. 29.

In a letter sent by Oregon State Police Senior Trooper K.W. Andrus to Station Seattle Reserve Executive Officer LT Wes Burns, Andrus provided the following information that coincides with the circumstances of Bernier's death:

On Friday evening (Dec. 29, 2006) at approximately 10 p.m., Brian was traveling eastbound on Interstate 84 with his wife, Jamie, and his 7-year-old daughter, Maddylynn. They were en route to a holiday season family gathering in Richland, Wash. Temperatures were below freezing and strong wind conditions added to the inclement weather.

Brian came upon a single vehicle injury crash that was blocking the fast lane of the Interstate Freeway. The crash occurred on a bridge span in a dark and dangerous left hand curve. Involved in the crash was an intoxicated male driver that had sustained a serious facial injury in the collision. The driver, later found with an extremely high blood alcohol content of .37 percent, was found by Brian and later, other rescuers, to be dazed, unable to give a lucid response and obviously unable to care for himself.

Brian, without reservation, parked his personal vehicle and family safely on the shoulder of the road and ran back to the crash to render aid to the injured driver. There was absolutely no lighting in the area and Brian was working only with what was reported as a poorly functioning flashlight in pitch black and below freezing conditions. As a result of the crash, the wrecked vehicle's electrical system was disabled and Brian was tasked with attending to a seriously injured victim driver, in a dark and unlit blind left hand curve. There were two one-way traffic lanes and a 65-mph speed limit on this dark and remotely located bridge that led to the unfortunate following chain of events.

A passing Federal Express Truck driver came upon the scene and also ran back to render assistance. Brian began attending to the injuries of the driver and asked his wife, Jamie, to return to their vehicle to get a sweatshirt to use as a compress to control the injured driver's bleeding.

The Fed Ex driver advised us, in a later interview, that Brian yelled to both of them, "Watch out! Get out of the way!" Brian brought their attention to a vehicle that was not recognizing the crash that was blocking the highway. The unidentified vehicle was still coming at them, not realizing that the crash was completely blocking the fast lane and that first responders were attending to the injured driver. A secondary crash appeared to be imminent.

Brian first made sure that the other first responders were alerted and able to dive to safety before jumping out of the way himself. He dodged out of the way, over the highway guardrail, and fell, unaware of the 54-foot drop to a riverbank below the bridge that he was upon. The unidentified vehicle narrowly avoided colliding with the

wreckage and drove away.

Trooper Patrick Huskey and I arrived shortly thereafter and attended to Brian. Trooper Huskey was the first to find Brian where he fell, unconscious, not breathing and with a very faint pulse. Life Flight Air Ambulance was activated. I arrived shortly after Trooper Huskey arrived and we performed CPR on Brian for approximately 30 minutes until paramedics arrived and he was pronounced deceased.



Photo by LT Wes Burns, USCGR

MK1 Brian Bernier

Bernier graduated from Hanford High School in Richland, Wash. in 1987 and joined the Coast Guard, enlisting in 1989 and serving aboard CGC MELLON. He served at Station Seattle from 1991-95, and remained at Station Seattle as a reservist. He was recalled to active duty in March 2003 to use his longtime experience as a Boarding Officer to help stand up the Group Seattle Vessel Boarding & Search Team. Bernier returned to Reserve duty at Station Seattle in 2004, where his leadership was vital to reorganizing the Station's Reserve Division. He was recognized as Station Seattle's Reserve Enlisted Person of the Year for 2005 and the Seattle Fire Department honored Bernier and others in 2006 for their efforts in attempting to revive a drowned crewman from the M/V OOCL BRITAIN. Bernier was expecting to make Chief Petty Officer in 2007, and posthumously received an honorary advancement to MKC. His family also received the posthumously awarded Coast Guard Achievement Medal and the Coast Guard Meritorious Public Service Award.

A dedicated husband and father, Bernier was known for his caring, selfless nature and fun-loving personality. At the time of his death, he was working for the U.S. Postal Service as a letter carrier in Vancouver, Wash. where he lived. Always looking to better his family's life, he earned his associate's degree in marine engineering in 2006 and was set to receive a B.A. in criminal justice later in 2007.

Bernier is survived by his wife, Jamie; son Nathan; and daughter, Maddylynn. Services were held Jan. 6, 2007 at Evergreen Memorial Garden Cemetery & Chapel in Vancouver, Wash with over 70 uniformed Coast Guard members present. Bernier was cremated and will be laid to rest in Puget Sound via a Burial at Sea service conducted by Station Seattle on Jan. 20, 2007. The Bernier family requests that donations be made to Coast Guard Mutual Assistance in the memory of MKC Brian A. Bernier.

PS1 / Police Officer
Steve B. Favela, USCGR / HPD
April 18, 1976 — Nov. 26, 2006

The Honolulu Police Department and the U.S. Coast Guard Reserve mourn the loss of Police Officer and PS1 Steve Favela, who died on Nov. 26 from injuries he received five days earlier while escorting the motorcade of President George W. Bush. Favela, a solo bike (motorcycle) officer, and two other officers with the president's motorcade, were involved in a collision on Hickam Air Force Base.

Born and raised in Honolulu, Favela joined the Honolulu Police Department in 1998 and was a member of the 129th Recruit Class. After recruit school, he served as a patrol officer in District 5 (Kalihi) before transferring to the Traffic Division's Solo Bike Detail two years ago. During this time, he also served in the Coast Guard Reserve with MSST 91107 in Honolulu. He served six and one-half years with the Air National Guard and three and one-half years with the Coast Guard Reserve.

Officer Favela received many commendations and letters of appreciation during his HPD career. In 2000, Officer Favela and the members of his sector were recognized as the Unit of the First Quarter. The officers received the award for their work in carrying out several community policing projects. These were done in addition to their regular patrol duties in what is considered the busiest sector in the district.

As a solo bike officer, Officer Favela issued the most traffic citations among all his peers in September 2005. He also received letters of appreciation for helping stranded motorists, even allowing them to use his personal cell phone to call for assistance.

In a message released Nov. 27, 2006, ADM Thad Allen, USCG Commandant, said the following: "It is with great sadness that I inform you of the tragic loss of one of our shipmates in Hawaii ... PS1 Favela lived and died honorably. He served his community and his nation not only as a reservist, but in his full time police work. The example he set is an inspiration to all of us in the Coast Guard ... We are proud of PS1 Favela's selfless service and honor him by our continued dedication to the important work we do for the

American people."

A funeral service was held Dec. 8, in Honolulu. After the services, the funeral motorcade drove past the police department's Alapai Headquarters before heading to Mililani Memorial Park, Waipio, Hawaii. Two members of the president's cabinet attended the memorial service — U.S. Commerce Secretary Carlos M. Gutierrez and Interior Secretary Dirk Kempthorne.

Favela is survived by his wife, Barbara, and their four children — three sons, ages 7, 3, and three months, and a daughter, age 5.

A special fund has been established in the name of Favela to assist his wife in caring for and educating their children. Donations may be made at any branch of First Hawaiian Bank. Checks should be made out to "Friends of Steve Favela."

Checks may also be sent to:



Photo courtesy Honolulu Police Department

PS1 Steve B. Favela

Friends of Steve Favela
c/o Traffic Division
Honolulu Police Department
801 S. Beretania Street
Honolulu, HI 96813



Photo by ENS Christopher Rymut, MSU Chicago, USCGR

Underway at Sunset

A 47-foot motor lifeboat from Station Key West, Fla. is silhouetted by the sunset just off Mallory Square in Key West Nov. 18.



An RB-S from MSST Honolulu tows a TPSB from PSU 311 during OPERATION LONE SEAHORSE.

OPERATION LONE SEAHORSE

PSU 311, MSST Honolulu Complete Joint Training Exercise in D14

Story by LCDR John Garofolo, USCGR
Photos courtesy PSU 311

KANEOHE BAY, Hawaii — The command staff at Coast Guard Port Security Unit 311, homeported in San Pedro, Calif. had a dilemma. What should they do next?

The unit had recently returned from a detachment at Guantanamo Bay, Cuba and in recent years been deployed to Bahrain to provide seaward security at NSA Bahrain in the wake of the *USS Cole* bombing and subsequently deployed to the Northern Arabian Gulf in support of *OPERATION IRAQI FREEDOM* (OIF). During OIF, PSU 311 occupied the Khor Al Amaya Oil Terminal beginning with the commencement of hostilities and patrolled the Kawr Abd Allah Waterway in the captured Iraqi port of Umm Qasr.

Without a real-world mission, a scheduled training exercise, or a tailored unit training availability at the Coast Guard Special Mission Training Center at Camp Lejeune, N.C. to complete, the unit decided to take matters into its own hands and created *OPERATION LONE SEAHORSE*, a unit-led training exercise.

“This was the first time in a number of years that we didn’t have either a deployment, exercise or some other real-world commitment,” said LCDR Ken Stefanisin, commanding officer of PSU 311. “So we decided to think a little outside the box and develop our own training exercise.”

The name “Lone Seahorse” refers to the unit patch that depicts a single seahorse with trident-carrying rider.

PSU 311’s staff wrote preliminary operations plans, fact sheets and began identifying possible locations to conduct the exercise. Marine Corps Base Hawaii was identified as the preferred location and contact was made with the base Operations Department, who allowed the unit to operate at the waterfront operations compound at Kaneohe Bay. The MCB Hawaii billeting department provided a squad bay and additional billeting at no cost to the unit.

The unit contacted Maritime Safety and Security Team Honolulu who agreed to support the deployment and provided valuable logistical support and expertise with coordinating airlift. The Air Force ultimately provided a C-5 for airlift of more than 120,000 pounds of boats, trailers, unit equipment and 35 personnel from March Air Reserve Base. Navy Squadron VR-57, based at Naval Air Station North Island, provided outbound airlift for the rest of the unit members and return airlift for all 74 PSU 311 unit members participating in the exercise.

MSST Honolulu command staff and the PSU staff developed joint training goals, objectives and scenarios. Coast Guard Pacific Area provided two staff officers to serve as objective observers and exercise evaluators. After the Commandant’s change of command ceremony last May, MSST and PSU personnel modified the exercise schedule to incorporate joint PSU-MSST CONUS scenarios based on the



LTJG James Thach and FS3 Huynh conduct communications cross-training in PSU 311’s Tactical Operations Center during OPERATION LONE SEAHORSE.

new Commandant’s intent to consolidate deployable forces under a single entity.

With airlift, an ideal operating location on Kaneohe Bay, support from PACAREA, the 14th Coast Guard District, and CGC AHI, Exercise LONE SEAHORSE commenced on June 10 when PSU 311 established a base camp at MCB Hawaii Waterfront Operations area, launched four Transportable Port Security Boats (TPSBs) and four MSST RB-S’ and initiated a five-day training schedule prior to commencing a three-day

exercise period conducted under the watchful eyes of observers from Coast Guard Pacific Area. At the conclusion of the 12-day exercise, PSU 311 had successfully planned, coordinated and implemented a demanding simulated mobilization and OCONUS deployment in which most of the training objectives were met. PSU 311 conducted 226 underway training hours, conducted convoy training and military operations in urban terrain (MOUT), for unit security personnel at Bellows Air Force Base. It also performed joint training with MSST Honolulu incorporating both OCONUS and CONUS disaster relief inter-operability scenarios. The MSST conducted nearly 164 underway boat hours during the training exercise and conducted fast-rope training at Fort Shafter and other law enforcement training during the exercise. In addition, the Air Force and Navy provided nearly \$1 million in airlift, while the Marines provided billeting for 74 personnel for 12 days. “There is no doubt that PSUs and MSSTs can work together,” noted LCDR Tom MacDonald, commanding officer of MSST Honolulu. “We just needed to have an opportunity to develop a framework, which I think we did with LONE SEAHORSE.”

The PSU command staff is working on their internal evaluation of the exercise, but evaluator LCDR Rich Frattarelli, MSST Program Manager from PACAREA, offered this on-site observation.

“What’s really most impressive is that PSU 311 developed an entire field training exercise on their own, without any help from anybody else, and successfully executed it with the MSST,” said Frattarelli.



PSU 311 TPSBs and MSST Honolulu RB-S’ moored at Marine Corps Base Hawaii Waterfront Operations pier during OPERATION LONE SEAHORSE.



Photo by Mr. Tim Clemens

PS "A" Class Romeo 3-06

Port Security Specialist "A" School Class 3-06 graduated May 26, 2006, at USCG Training Center Yorktown, Va. Left to right: Mr. Michael Travis, Instructor; GMC James Clarin, Class Advisor, Instructor;

SNPS Rebecca Cantrell, Class Yeoman, PSU 313; SNPS Nathaniel Thomas, MSO Houston; PS3 Jason Hamill, PSU 305; SNPS Joseph Cislo, Class Leader, PSU 311; SNPS Travis Smith, Class Honor

Graduate, PSU 313; SNPS Eric Steele, PSU 308; SNPS Robert Stewart, Class MAA, PSU 313; Mr. Greg Smith, Instructor; Mr. Kevin Kelly, Instructor.



Photo by Mr. Tim Clemens

PS "A" Class Romeo 4-06

Port Security Specialist "A" School Class 04-06 graduated July 21, 2006, at USCG Training Center Yorktown, Va. Front row, left to right: Mr. Michael Travis, Instructor; PS3 William Gilroy, Sector Boston; Constable Benedict Charles, St. Lucia Marine Police; ABS Nikole Anthony, Antigua Barbuda Defense Forces Coast

Guard; SNPS Michael Bruno, PSU 308; PS3 Luis Martir, Sector New York; SNPS Jason E. Hooker, PSU 305; PS3 Kyle Faber, PSU 312; PS3 Jason Patterson, PSU 305; PS3 James Vaughn, PSU 312; BM1 Mark Hill, Instructor and Class Advisor. Back row, l to r: Mr. Dan Montgomery, Instructor; SNPS Derrick Vess, PSU 305; PS3 Marlon

Richardson, MSO Houston / Galveston; SNPS Wesley Little, Sector Corpus Christi; SNPS Brian O'Malley, Sector New York; PS3 Thomas Force, PSU 305; SNPS Johnny Boykins, PSU 307; Cpl. Glen Edwards, Grenada Coast Guard; SNPS Jacob Clark, MSO Chicago; PS3 Stefan Czyzowski, PSU 301; Mr. Greg Smith, Instructor.



Photo by Mr. Scott Prince

REBI Class Romeo 9-06

Reserve Enlisted Basic Indoctrination Class Romeo 9-06 graduated Aug. 4, 2006 at Training Center Cape May, N.J. Front row, left to right: MK3 Christopher Beattie, SN Cyle Newton, SN Ricardo Collaco, SN Jack Rittichier, SN Donald Tremble, SN Michael Hersey, PS3 Jack Herzlinger, SN Edward Sandlin. Back row, l to r: PS3 James Allen, MK3 James Blue, SN Karen Rausch, SN Timothy Deslauriers, MST3 Sylvan Hill, SN James Lee, SN Benjamin Peeters, BM3 Charles King. Company commanders, standing in front, left to right: MKCS Wayne Self, HSC Robert Spicer and OS1 Thomas Carella.

REBI Class Romeo 10-06

Reserve Enlisted Basic Indoctrination Class Romeo 10-06 graduated Sept. 1, 2006 and is shown in front of the Douglas Munro Memorial at Training Center Cape May, N.J. Front row, left to right: SK3 Rachel Shumake, SN Nancy Peck, SN Toby Pawlewicz. Middle row, l to r: BM3 Timothy McNamara, SN Zdenek Fronek, SK3 Bridget Tyrey, PS2 Lonnie Gonzales, MST3 Kenneth Hayes, BM1 James Gallelli. Back row, l to r: BM3 Issac Hull, SN Bryan Barr, SN Christopher Oakley, SN Jeremy Funk, SN Ryan Boley, BM2 Joshua Jekielek, SK3 Douglas Cooper. Company commanders, left to right: MKCS Wayne Self, HSC Robert Spicer and OS1 Thomas Carella.



Photo by Mr. Scott Prince

REBI Class Romeo 11-06

Reserve Enlisted Basic Indoctrination Class Romeo 11-06 graduated Sept. 29, 2006 at Training Center Cape May, N.J. Front row, left to right: SN Mehran Behnamfar, PS3 Raymond Rosario, MK3 Gregory Coleman, MK3 Glenn Brown, PS3 Gerald Bratcher Jr., SN Jeffrey Smith, SN Binh Chau, YN3 Melissa Lewis, SN Vanessa Stone. Back row, l to r: IV2 Kenneth Tanner, PS3 Joseph Bowen, MK3 Gordon Bradshaw, IV2 David Hinojosa Jr., SN Eric Kelley, YN3 James Strickland Jr., MK3 Troy Swiger, MK3 Peter Schroeter, MK2 John Brycki. Company commanders, left to right: MKCS Wayne Self and OS1 Thomas Carella.



Photo by Mr. Scott Prince

B.O.O.S.P.

NEW BOARDING OFFICER QUALIFICATION SUPPORT PROGRAM
COMBINES E-LEARNING AND PRACTICAL TRAINING TO
INCREASE POOL OF QUALIFIED RESERVE BOARDING OFFICERS

STORY AND PHOTOS BY
CWO EDWARD J. KRUSKA, USCGR

Reservists ENS Carter Fenstemacher, left, and MK3 Scott Bohman practice handcuffing during a boarding scenario on a training platform at the Boarding Officer Practical Course, MLE Academy in Charleston, S.C.
Photo by Teresa Gorham, L3 Contractor, MLEA



W

hen more than 20 reservists graduated from the pilot convening of a two-week Boarding Officer Practical Course at the Maritime Law Enforcement Academy (MLEA) last September, the Master Chief Petty Officer of the Coast Guard Reserve Force, Jeff Smith, encouraged the graduates.

“This is just the beginning,” Smith told them. “Take what you have and build on it ... take the message back and spread the word.”

The word is spreading: Reservists have a new method to achieve Boarding Officer certification!

The What and Why of BOQSP

The Boarding Officer Qualification Support Program (BOQSP) grew out of the Reserve Strategic Assessment Team’s final report signed by then Chief of Staff VADM Thad Allen in June 2004. The RSAT identified a qualification gap for Reserve Boarding Officers and it called for the exploration of solutions to close the gap.

“Because reservists normally have full-time jobs, it was nearly impossible for them to attend the traditional six-week Boarding Officer training,” said ENS Paul Turner, a reservist on staff at MLEA in Charleston, S.C. and class coordinator for the Boarding Officer Practical Course.

“It just wasn’t practical for reservists to qualify as Boarding Officers using PQS during a reservist’s IDT and ADT periods,” said LCDR Paul Baker, a performance consultant in the Office of Training, Workforce Performance and Development (CG-132), who was instrumental in the development of the new online and resident course.

So CG-132 and the MLEA, in conjunction with the Office of Reserve Affairs (CG-131) and the Performance Technology Center at TRACEN Yorktown, completed a comprehensive review of the Boarding Officer training curriculum at MLEA to identify what elements of the six-week resident training course actually required resident training, and what elements could be delivered utilizing an online delivery system.

The result was the BOQSP, which consists primarily of an online course that serves as a prerequisite to a two-week course at the MLEA focused on practical demonstration.

In December 2005, ALCOAST 647/05 formally announced the BOQSP and the first group of students were enrolled. The program was designed utilizing the standard 12-day ADT period and the 48-drill Inactive Duty for Training period limitations as a framework. Development of an incremental accrual policy related to IDT drills was necessary in order to deliver the training as efficiently as possible.

“We used the Navy’s policy as a baseline in developing our own,” said LT Alex Foos, of ISC Cleveland, who worked in the Office of Reserve Affairs during development of the BOQSP. “The ability to conduct e-Learning from home, and count the hours in increments toward an IDT drill, has a lot of potential.”

Foos added that evaluating the success of this policy through the BOQSP may allow for expansion of the policy to other online initiatives which should ultimately allow the individual reservist to better utilize their precious training time.

Al Wheaton, MLEA Curriculum Supervisor, says BOQSP curriculum work began in May 2005.

“We started very aggressively,” said Wheaton. “We had to

convert 69 hours of curriculum residence training to e-Learning. We had to build the curriculum and did so into several modules.”

Once built, the modules had to be tested, then deployed, and included a comprehensive examination.

The BOQSP is divided into four components. The first is the online Introduction to Maritime Law Enforcement Course, which is available over the Internet and can be taken either from home or at the workplace. This course can also be taken independently by anyone who wants, or needs, to understand maritime law enforcement and its legal background. The second component is the Boarding Officer Practical Course (BOPC), the two-week resident course held at the Coast Guard’s MLE Academy as a follow-on to the pre-requisite online course. Students must successfully pass a comprehensive examination following completion of the online course, prior to starting the two-week BOPC. The third component is On-the-Job Training (OJT) for area specific tasks and a few remaining PQS items, conducted at the unit level. The fourth and final part is an oral board and unit certification conducted at the unit level for evaluating members’ knowledge, skills, maturity, and judgment for final certification as a Boarding Officer.

Online Feedback Positive

Overall, student feedback was positive on BOQSP, but especially so with the online course.

LTJG Steve Mannion, an attorney from New York and Reserve Assistant Security Chief for Training at Sector New York, enrolled in the BOQSP to see if it would be useful for other reservists at his unit. Was it worth it?

“Yes, definitely worthwhile,” said Manion. “The e-Learning section was top notch. It was better than any other I’ve taken. You go at your own pace, and it’s very methodical. I went through some modules twice and even three times. I highly recommend it.”

“We spent a significant amount of time testing this course with Coast Guard personnel, and making adjustments based on their feedback before we enrolled anyone in the course,” said LCDR Tom Walsh, a performance consultant in CG-132, a critical member of the design team. “We wanted this course to be perfect before we made it available to reservists.”

The Introduction to Maritime Law Enforcement course is divided into modules that include: MLE Orientation, Fourth Amendment Searches of Places, Arrest and Fifth Amendment, Criminal Violations, Boarding Progression and Operations Ashore, Regulations Boarding, Vessel Documentation for Security Boardings, Hostage Situations, BUI Enforcement, Post Boarding Procedures, and a comprehensive exam.

PS1 Marcus Easley from MSU Paducah, Ky. said that even active duty Coasties he knew loved going over the online section. Easley admitted it does require self-discipline though.

“It was tough to get away from the family and work and make time to do it,” he said. “But these reservists can be mentors and trainers for those who follow.”

PS2 Peter LaMarch from Sector New York said that it was good training and a good refresher and that he participated in the online course from March through August 2006.

“Every drill, I worked on the e-Learning components of this course,” said LaMarch.

LT Susan Lee, Class Leader of BOPC 1-07 that graduated in December 2006, was also positive about the online component.



Reservists got plenty of boarding practice at BOPC at MLE Academy. Wearing ODUs, left to right, are reservists LT William Benn, PS1 Dominic Johnson, and PS2 Henry Serrano.

“The program takes approximately 60 hours of dedicated study,” said Lee, currently assigned to the Coast Guard Yard. “I found the modules to be descriptive, well formulated, and easy to follow. Commands, however, must be willing to allow members the flexibility of using IDT drills to accomplish the task.”

Lee says that for the active duty members who also are under time constraints accomplishing their everyday missions, the online course can fit into their duty day and it reduces the number of weeks away from the unit from six to two.

“In my opinion, the BOQSP is a viable alternative to the legacy six-week Boarding Officer course,” said Lee.

LCDR Chuck Fosse worked on designing the BOQSP while assigned to CG-132 before transferring to the CGC TAMPA as Executive Officer. Two TAMPA shipmates are currently enrolled in BOQSP and Fosse sees an advantage for active duty members at units that struggle with limited time to send personnel to extended courses of instruction.

“The standardized lessons also give me confidence that the law enforcement teams are getting the same training across the board every time, and that the lessons are Commandant approved and current,” said Fosse.

A quiz is given at the completion of each module and a passing score of 80 percent or better must be obtained on the final exam to continue to Part II, the Boarding Officer Practical Course.

The online component of this training has the potential to significantly impact Coast Guard training for years to come, according to Don Tempe, Training Specialist at the

MLEA and a subject matter expert on the e-Learning team.

“In the foreseeable future, this initiative will greatly impact the Coast Guard by providing a new training avenue for boarding officers in meeting our ever increasing law enforcement and homeland security missions,” said Tempe.

Dave Walts, Deputy Chief of Training, Workforce Performance and Development at Headquarters has high praise for this initiative. “The Introduction to Law Enforcement course is our most sophisticated example of customized Coast Guard e-Learning,” he said.

Boarding Officer Practical Course

With the online course under their belts, students arrive at the MLEA for two weeks practical hands-on training.

The BOPC employs the use of computer-based training, vessels for practical boardings, a 500-foot break-bulk carrier (*Cape Chalmers*), and a shore-side pier facility. Non-lethal training ammunition is used at a shooting simulator to evaluate tactical procedure decisions. Hands on practical exercises utilizing dynamic role-playing scenarios in a multi-purpose athletic facility, on vessel platforms, and in shipboard environments emphasize the Coast Guard’s use of force continuum.

The curriculum doesn’t allow for much free time and classes run daily from 7:30 a.m. until 4 p.m.

Following BOPC training, the students return to their units and complete PQS and other on-the-job requirements. Depending on the individual and the unit, a reservist could



Reservists BM3 Ken Randazzo and PS2 Peter Lamarch check a compartment aboard a training platform during a practice boarding.
Photo by CWO3 E.J. Kruska, USCGR

complete the BOQSP in approximately eight months.

“I found the BOQSP to be an extremely valuable training experience,” added Lee. “The two-week schedule is so important in order for reservists to be able to attend and to gain critical competencies and hands-on training. My BOPC class was a good mixture of both active and reserve components ... it is intense and time consuming. It demands dedication — just like the six-week course.”

Lee says that one of her collateral duties at the CG Yard where she is stationed is law enforcement training for the Yard police. She is finding the online course to be a great tool for review purposes, and she highly recommends this program.

BOQSP's Future Promising

Based on student and MLEA staff feedback, the future of this course and online learning in the Coast Guard is promising.

“I think the product turned out well and the reservists told us it was good,” said Tempe. “They really retained it. We received good feedback on the online content, and it went off much better than I anticipated, especially as a start-up class. We'll use the feedback to streamline the course.”

LT Erin Ledford, head of the MLEA Law Department said that the last few days of the BOPC — the boardings, the practical side, were the best part of the class.

“They wanted more scenarios,” said Ledford. “As for e-Learning, if it works for reservists, then we can also experiment with the active duty.”

Wheaton says the curriculum is being tweaked for future convenings of BOQSP. Changes based on analysis of the first two classes (instructor and student feedback, observations, evaluation reports, etc.) are being considered for the February 2007 class. The largest change may include the addition of one training day, which may occur on a Saturday. Other areas being looked at will require only minor changes to the existing training plan.

“For the first time, the Coast Guard has given us tools to get qualified as Boarding Officers rather than ‘home growing’ our own BOs at the unit,” said Mannion. “I would highly recommend it.”

There are six BOPCs planned for FY07 and many of them are already filled. Could it be those 20 plus reservists took MCPO-CGRF Smith's words at graduation last September to heart — “take the message back and spread the word!”

It would appear so but even if they've been mum, the word is spreading: The Coast Guard's BOQSP is underway ... and online!

BOQSP Information

To learn more about the Boarding Officer Qualification Support Program, contact the MLE Academy:

**Commanding Officer
USCG MLE Academy
2000 Bainbridge Ave.
Charleston, SC 29405
ATTN: ENS Paul Turner**

**Phone: 843-740-6601
E-mail: paul.e.turner@uscg.mil
Web: <http://www.uscg.mil/hq/g-o/mlea/courses/BOQSP/index.shtm>
(Web site includes info on the Learning Portal, BOQSP User Guide, BOQSP Enrollment Form, BOQSP Convenings and BOQSP Pre-Assessment).**

For a general article on the MLE Academy, see Issue 8-05, pages 30-31, available at: www.uscg.mil/reservist.

Outlook for E-Learning in USCG

E-Learning in the Coast Guard supports many e-Gov initiatives and management directives including the President's Management Agenda, the Secretary of Homeland Security's Near-Term Goals, and several of the Commandant's Intent Action Orders.

More widely known as Advanced Distributed Learning (ADL), the business of leveraging technology to improve human performance is a rapidly accelerating practice. As seen in the main article, the conversion of learning opportunities into web-based (internet connection required) or computer-based (no internet necessary) delivery requires a degree of analysis up front to ensure that the curricula performance objectives and other supporting documentation can still be met, or enhanced, through the alternative means that ADL brings to the table.

Once validated, the design and development (D&D) of the content can take on many forms. The Coast Guard is currently experiencing a concentrated D&D effort regarding General Mandated Training (GMT). A few GMT courses are currently available and more are on the way. Moreover, your training record is automatically and immediately updated

when you complete an online GMT course, thereby eliminating the need for submitting and inputting this data separately.

An evaluation of all currently instructor-led training is underway for identifying other potential ADL opportunities. Another area of learning technology quickly gaining acceptance is the expanded use of Modeling and Simulation (M&S). Long-used in contingency planning scenarios, the full breadth of M&S also includes the technology seen in gaming applications all the way to the immersive, full-motion applications as currently in Coast Guard use at Aviation Training Center Mobile. The expansion and necessary interoperability of these systems requires strategic planning to maximize building a culture of preparedness.

If you are currently engaged in such efforts and would like to assist in the Coast Guard's integration of activity, please contact the Coast Guard's ADL Program Office (CG-1325) at Headquarters.

**By CDR Jay Allen, CG-1325
202-475-5501, jay.a.allen@uscg.mil**

LASTING IMPRESSION

THE INFLUENCE OF THE
FATHER OF REVENUE CUTTER SERVICE
REMAINS VIBRANT
250 YEARS AFTER HIS BIRTH

STORY BY
PA2 JUDY SILVERSTEIN



A Hamilton
PLANK OWNER
U.S. COAST GUARD

IMAGE COURTESY OF THE LIBRARY OF CONGRESS. COLORIZED INTERPRETATION BY CHRIS S. ROSE

“A FEW ARMED VESSELS, JUDICIOUSLY STATIONED AT THE ENTRANCES TO OUR PORTS, MIGHT AT A SMALL EXPENSE BE MADE USEFUL SENTINELS OF OUR LAWS.”

—ALEXANDER HAMILTON,
FEDERALIST PAPER NUMBER 12,
THE UTILITY OF THE UNION IN RESPECT TO REVENUE
NOV. 27, 1787

The father of the Revenue Cutter Service, precursor to the modern day Coast Guard — remains a brilliant, influential and controversial figure, some 250 years after his birth. While we celebrated his birthday January 11, even the year of his birth is under dispute (some say 1755, others 1757). Yet controversy has always swirled around Hamilton. Though killed by Aaron Burr in what some historians consider the most famous duel in America, his profound influence on United States’ governance and philosophy — and the Coast Guard of today — is both impressive and indisputable.

As a changing global landscape dictates the need for flexibility for the fifth armed service, some of Hamilton’s writings seem even more appropriate to mission execution. “Extraordinary emergencies require extraordinary expedients,” he wrote, as if foreshadowing the Coast Guard’s role in migrant operations, drug interdiction, search and rescue and port security challenges. However, there is little doubt the Revenue Cutter Service — with its eye toward collecting and safeguarding tariffs and combating piracy in our ports, remains a strong legacy for Coasties.

Hamilton’s formidable influence extended from political philosophy to banking and policy. His writings largely shaped thinking in his era and also within the America we live in today.

“Hamilton felt that part of his mission was not only to do, but to speak and to write and to explain,” said Ron Chernow, a Hamilton biographer. Hamilton was a prolific writer, churning out some 22,000 pages, now housed in the Columbia University Press collection.

Born from humble beginnings, he was an illegitimate child born on Nevis in the West Indies, and orphaned early in his life. Working as a clerk for an export-import company, he familiarized himself with the inner workings of commerce and ports, in a move that was to profoundly influence his later work on revenue collection and America’s debt management. When a hurricane barreled through the Caribbean in August 1772, Hamilton’s graphic account published in the local newspaper earned him both attention and accolades. His stirring essay prompted those from higher status to successfully establish a college fund for the budding writer to attend King’s College (now Columbia University). Through perseverance, focused study and hard work, Hamilton started as an unknown and rose to become the first Secretary of the Treasury, in

1789.

Chernow states Hamilton spent his early years inventing himself, and his assessment seems on target. Hamilton used his life’s experience and education to help create the philosophy, ideals and governance for our new nation. At a time when America was struggling with its identity and heaving under a staggering debt, Hamilton sought to impose order and clarity as he helped chart a course for the foundering young nation.

Though often criticized for his British-influenced tendencies toward a monarchy, Hamilton sought to develop strong economic principles. Playing a critical role in the Continental Congress, Hamilton wielded considerable influence in both the Federalist Party and George Washington’s cabinet. He worked feverishly to attack the national debt, taxing whiskey and creating a central bank. Hamilton also argued the rights of citizens and that States must be balanced with the rights of an emerging national government to tax, make war, and regulate civic and commercial life. Hamilton worked hard to understand nearly every facet of governance, finance and philosophy as the new nation developed a body of principles and laws—much of which, he influenced. A proponent of modernization, Hamilton authored the *Report on Manufactures* in an era when farming was commonplace and technology was eyed with suspicion, arguing somewhat prophetically that both industry and technology would be essential to the economic health of America. He also wrote the bulk of President George Washington’s 1796 farewell address, setting forth key principles of foreign policy. It further helped frame the departure of the first president, and America’s most famous war hero, from public life. A brilliant attorney, Hamilton’s writings are steeped in the foundations of constitutional law.

“It’s been said that Hamilton was the greatest American never to be elected President,” said Admiral Thad W. Allen, Commandant of the United States Coast Guard. The ideals and principles he put forward to protect the nation and serve its citizens are as relevant today as they were then,” said Allen.

Along with John Jay and James Monroe, Hamilton wrote *The Federalist Papers*. Initially intended as a series of newspaper pieces written to defend the newly minted Constitution of the United States, the writings quickly became accepted as government doctrine. In Federalist



THE CGC HAMILTON, A 378-FOOT HAMILTON CLASS CUTTER IS ANOTHER EXAMPLE OF ALEXANDER HAMILTON’S LASTING LEGACY.

USCG Photo

Paper No. 1, Hamilton wrote:

“... it seems to have been reserved to the people of this country, by their conduct and example, to decide this important question: whether societies of men are really capable or not of establishing good government from reflection and choice, or whether they are forever destined to depend for their political constitutions on accident and force.”

The Federalist Papers have been cited more than 300 times in Supreme Court opinions.

While often considered an elitist, Hamilton’s roots may have actually made him more empathetic toward those from more humble beginnings. “There are strong minds in every walk of life that will rise superior to the disadvantages of situation and will command the tribute due to their merit, not only from the classes to which they particularly belong, but from the society in general. The door ought to be equally open to all,” Hamilton wrote.

His profound influence on George Washington is matched by his work on American policy. It ranges from agriculture to moral doctrine, the nation’s credit policy to capitalist philosophy and includes tariff collection. Creating “a few armed vessels, judiciously stationed at the entrances to our ports,” he also established our strong legacy of guarding the coast and protecting the homeland.

In his *Letter of Instructions to the Commanding Officers of the Revenue Cutters*, Treasury Department, June 4, 1791, Hamilton set forth the principles of decisive leadership and professional behavior for those standing the watch. “I recommend in the strongest terms to the respective officers, activity, vigilance and firmness, I feel no less solicitude, that their deportment may be marked with prudence, moderation and good temper.” It almost seems as if Hamilton sought to leave his imprint and well-developed thoughts on nearly every facet of American policy at home and abroad. “As the father of the Coast Guard, I continue to look to Hamilton as I navigate the Coast Guard through the many challenges we face each and every day in keeping America safe and secure,” said Allen.

Indeed, Hamilton’s legacy remains vibrant. “A tolerable expertness in military movements is a business that requires time and practice,” he wrote. “It is not a day, or even a week, that will suffice for the attainment of it.”

That’s sage advice for a military, maritime multi-mission service.

Sources: Ron Chernow’s “Alexander Hamilton” (The Penguin Press, 2004), Richard Brookhiser’s “Alexander Hamilton, American” (The Free Press, 1999), and “Alexander Hamilton: The Man Who Made Modern America,” Web: www.alexanderhamiltonexhibition.org.

2006 USAA Scholarship Winners

The United Services Automobile Association (USAA) awards scholarships annually to enlisted Coast Guard Reservists and their dependents. This year, there were 31 entries, with six selected to receive a \$1,000 scholarship to help offset the costs of higher education for the 2006-07 academic year. Entrants were required to follow the requirements in ALCOAST 378/06 and write a one-page essay on "How my / my parents / my spouse's participation in the Coast Guard Reserve has helped me be successful in life." Here are this year's winners, listed in alphabetical order by last name, with a short excerpt from each essay. Winners were announced via ALCOAST 499/06 (R 121439Z OCT 06).

Mrs. Jami Elwood

wife of DC2 John Elwood, PSU 307,
attending Manatee Community College in
Bradenton, Fla.

In her essay, she wrote: *"The true impact of my husband's decision to selflessly serve and protect the freedom of this wonderful country proved to be a magnificent catalyst which afforded me the opportunity to acquire self-esteem and self-reliance and to pursue my dream of obtaining a college education. I am most thankful."*

MST3 Angela Novy

Commandant (CG-0941),

attending University of Baltimore School of Law.

She wrote: *"My time in the Coast Guard has taught me many new skills and solidified values I already possessed. Not only did I learn to work with others to overcome dangerous and difficult obstacles, but I also have furthered my knowledge, enhanced my work and life experiences, and have had the opportunity to take on additional responsibilities."*

BM3 Araceli Palomino

Station Los Angeles/Long Beach,
attending California State University San
Bernardino.

Palomino wrote: *"The Coast Guard Reserve has provided me the best of both worlds; it allows me to put on a blue uniform and continue my education in the civilian sector. The Coast Guard Reserve has helped me become successful in life because it has taught me not to quit pursuing my goals. I am the first in my family to graduate from college and to pursue a master's degree."*

PS2 Sean Roberts,

NCWRON 26,

attending American Military University.

Roberts wrote: *"Upon graduation from high school, I entered the USCGR and immediately gained valuable experience, discipline, and training at TRACEN Cape May, N.J. In college, my major is law enforcement and in the Coast Guard, my job as a port security specialist provides me a boost in operational experience. ... My Coast Guard experience and training will continue to be a valuable part of my life."*

BM1 Anna Steele

Sector Upper Mississippi River,

attending University of Missouri School of Law.

She wrote: *"I have been activated three times under Title 10 (two of them were involuntary). ... I discovered that as bad as I think a situation can be, it is worse for somebody else. I embraced these opportunities and learned from them. I gained the confidence in myself that I needed, and now I know that I would not be as mature or motivated had it not been for these experiences. I would not have the discipline that I need now in order to succeed."*

IV1 Shawn Urbas,

CGIS RAO Baltimore

attending John Hopkins University.

Urbas wrote: *"My time in boot camp started me on the road to life-long success by providing me with a sense of honor, dedication and direction. ... The discipline and maturity I gained in the Coast Guard allowed me to complete a four-year degree in only two and one-half years. ... The Coast Guard provided me with the tools to be successful in all aspects of my life. ... I am not sure where I would have ended up in life without the Coast Guard's influence."*

Boat Smart Chronicles

Lake Michigan Devours Its Wounded;
A Guide to Safe and Responsible Boating
By Tom Rau

Tom Rau's new book, *Boat Smart Chronicles*, is a compilation of articles he wrote over the years for his weekly column, *Boat Smart*.

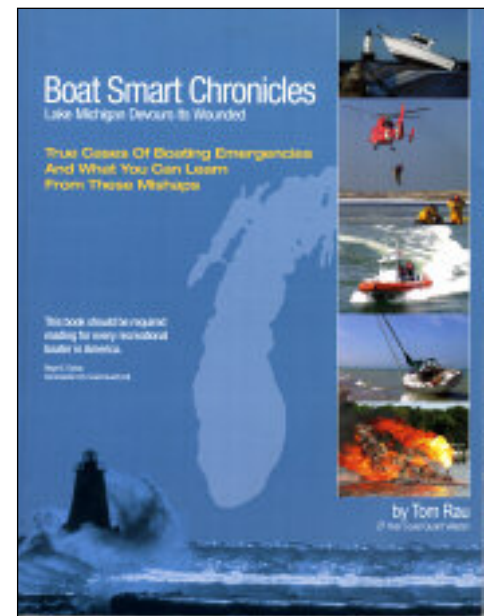
"When I began developing the material for this book I didn't ask what do people need to know to keep safe, I let the hundreds of stories I wrote over the years do that," wrote Rau in the introduction to this 246-page book.

Rau retired from the Coast Guard as a senior chief petty officer in May 2002 after serving 27 years on active duty and in the Reserve. Rau has been writing safety articles since 1986 and many of the columns are based on actual Coast Guard cases he played a part in, mostly as a reservist serving at *Operation Summerstock* stations along Lake Michigan. Coast Guard Commandant ADM James Loy awarded him the prestigious Alex Haley award for the *Boat Smart* column at the 2001 Coast Guard Festival in Grand Haven, Mich. Rau remains active with the Coast Guard Auxiliary.

This book captures Rau's stories in two formats. The first are the "On Watch" cases involving the Coast Guard told from the viewpoint of the rescue responder and the survivors. The flip side is the "Case Files," those cases processed by other marine rescue agencies. They are often reported in newspapers, or cases reported from boater's firsthand accounts.

"*Boat Smart Chronicles* is an excellent resource for all boaters: paddle, sail and power," wrote Eric Lind, Senior Race Officer for the U.S. Sailing Association. "It will encourage you to think about safety practices and what to do during an emergency. Whether new to boating or an old salt, there is much to be learned from Tom's firsthand experiences."

Boat Smart Chronicles is 246 pages, 8-1/2 x 11-inch paperback, contains black and white photos and graphics, released in 2006, \$19.95; published by Seaworthy Publications, Inc., 626 W. Pierre, Port Washington, WI 53074; 262-268-9250; E-mail: orders@seaworthy.com; Web: www.seaworthy.com. ISBN 1-892399-23-7. To contact Rau, send e-mail to: trau@jackpine.com; Web: www.boatsmart.net



Boat Smart Chronicles

246 pages

released in 2006

\$19.95

ISBN: 1-892399-23-7

www.boatsmart.net

From Humble Beginnings

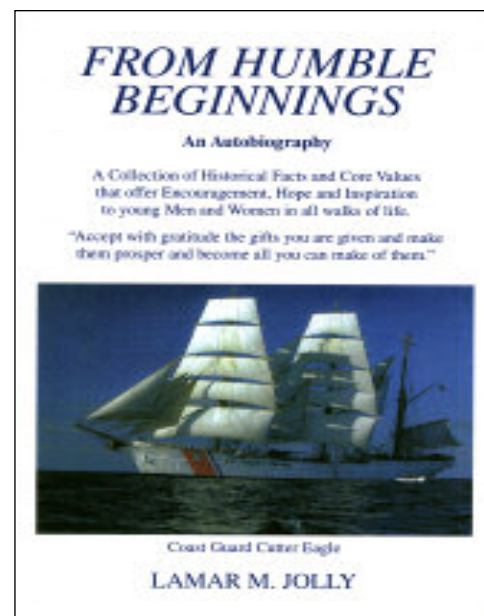
An Autobiography
By Lamar M. Jolly

Author Lamar Jolly's motivation behind the book is to offer encouragement, hope and inspiration to young men and women. In the opening pages, Jolly wrote: "While the book may be read by many current or former members of the Coast Guard, I am pointing it toward young people from all walks of life — people who, like me, grew up in a normal but humble setting and wanted more challenge and opportunity than I could see in my immediate future."

Jolly served approximately 10 years in the Coast Guard and has had a 40-year career in real estate, developing projects worth millions of dollars. The heart of the book is about five of Jolly's heroes — three of them Coast Guardsmen: RADM Louis M Thayer, USCG; RADM Raymond H. Wood, USCG; CDR Orland D. French, USCGR; Dr. J. Walter Martin, shipbuilder, pastor and evangelist; and Edwin A. Joseph, real estate entrepreneur and philanthropist.

Jolly is "not afraid to show his humanity and humility ... and he shows us that behind our best laid plans is a hand we cannot fully explain ... a hand that will guide us to a place that when we reflect on our journey, we'll see just how many lives we touched," wrote RADM J. Scott Burhoe, USCG, in the books' introduction.

From Humble Beginnings is 144 pages, 6x9-inch paperback, contains black and white photos, released in September 2006, \$14.95; published by iUniverse, 2021 Pine Lake Road, Suite 100, Lincoln, NE 68512; Web: www.iuniverse.com; 1-800-Authors (1-800-288-4677). ISBN: 0-595-41110-X. To contact Jolly, send e-mail to: lamarjolly@cox.net



From Humble Beginnings

144 pages

released in Sept. 2006

\$14.95

ISBN: 0-595-41110-X

www.iuniverse.com

These reviews are published as a service to our readers and do not constitute an endorsement by the U.S. Coast Guard or The Reservist magazine.

Continuation: Hours of Service																								
Pay Grade	2 or less	Over 2	Over 3	Over 4	Over 6	Over 8	Over 10	Over 12	Over 14	Over 16	Over 18	Over 20	Over 22	Over 24	Over 26	Over 28	Over 30	Over 32	Over 34	Over 36	Over 38	Over 40		
O-7	7,023.90	7,350.00	7,501.20	7,621.20	7,838.40	8,002.90	8,301.30	8,548.80	8,797.20	9,077.20	9,236.00	10,236.00	10,236.00	10,236.00	10,287.90	10,287.90	10,493.70	10,493.70	10,493.70	10,493.70	10,493.70	10,493.70	10,493.70	
E Drill	234.13	245.00	250.04	254.04	261.28	268.43	278.71	284.98	293.24	319.24	341.20	341.20	341.20	341.20	342.93	342.93	349.78	349.78	349.78	349.78	349.78	349.78	349.78	
A Drills	935.52	980.00	1,000.16	1,016.16	1,045.12	1,073.72	1,106.84	1,139.84	1,172.96	1,276.96	1,364.80	1,364.80	1,364.80	1,364.80	1,371.72	1,371.72	1,399.16	1,399.16	1,399.16	1,399.16	1,399.16	1,399.16	1,399.16	
O-8	5,206.20	5,719.20	6,094.50	6,094.50	6,117.60	6,390.10	6,414.60	6,414.60	6,779.10	7,423.80	7,802.10	8,160.10	8,395.20	8,613.00	8,935.70	9,035.70	9,216.30	9,216.30	9,216.30	9,216.30	9,216.30	9,216.30	9,216.30	
E Drill	173.54	190.64	203.15	203.16	203.92	212.67	212.67	213.82	225.97	246.46	260.07	272.67	279.84	287.10	301.19	301.19	307.21	307.21	307.21	307.21	307.21	307.21	307.21	
A Drills	884.16	782.56	812.60	812.60	815.68	850.68	855.28	855.28	903.88	989.84	1,040.28	1,090.68	1,119.36	1,148.40	1,204.78	1,204.78	1,228.84	1,228.84	1,228.84	1,228.84	1,228.84	1,228.84	1,228.84	
O-5	4,339.80	4,898.80	5,227.60	5,291.10	5,502.00	5,528.60	5,906.40	5,110.10	6,373.20	6,778.40	6,968.10	7,158.00	7,373.10	7,373.10	7,373.10	7,373.10	7,373.10	7,373.10	7,373.10	7,373.10	7,373.10	7,373.10	7,373.10	
E Drill	144.66	162.96	174.25	176.37	183.40	187.62	198.88	203.67	212.44	225.88	232.27	238.60	245.77	245.77	245.77	245.77	245.77	245.77	245.77	245.77	245.77	245.77	245.77	
A Drills	578.64	651.84	697.00	705.48	733.60	750.48	787.52	814.68	849.76	903.52	929.08	954.40	983.08	983.08	983.08	983.08	983.08	983.08	983.08	983.08	983.08	983.08	983.08	
O-4	3,744.60	4,334.70	4,623.90	4,688.40	4,968.80	5,244.60	5,602.80	5,862.40	6,076.20	6,187.50	6,252.30	6,252.30	6,252.30	6,252.30	6,252.30	6,252.30	6,252.30	6,252.30	6,252.30	6,252.30	6,252.30	6,252.30	6,252.30	
E Drill	124.82	144.49	154.13	156.28	165.23	174.82	186.76	196.08	202.54	206.25	208.41	208.41	208.41	208.41	208.41	208.41	208.41	208.41	208.41	208.41	208.41	208.41	208.41	
A Drills	499.28	577.96	616.52	625.12	660.92	699.28	747.04	784.32	810.16	825.00	833.64	833.64	833.64	833.64	833.64	833.64	833.64	833.64	833.64	833.64	833.64	833.64	833.64	
O-3	3,282.20	3,732.30	4,028.40	4,392.00	4,602.00	4,833.00	4,962.70	5,228.40	5,355.90	5,355.90	5,355.90	5,355.90	5,355.90	5,355.90	5,355.90	5,355.90	5,355.90	5,355.90	5,355.90	5,355.90	5,355.90	5,355.90	5,355.90	
E Drill	109.74	124.41	134.28	146.40	153.40	161.10	168.09	174.28	178.63	178.63	178.63	178.63	178.63	178.63	178.63	178.63	178.63	178.63	178.63	178.63	178.63	178.63	178.63	
A Drills	438.96	497.64	537.12	585.60	613.60	644.40	684.36	697.12	714.12	714.12	714.12	714.12	714.12	714.12	714.12	714.12	714.12	714.12	714.12	714.12	714.12	714.12	714.12	
O-2	2,844.30	3,239.70	3,731.40	3,857.40	3,936.60	3,936.60	3,936.60	3,936.60	3,936.60	3,936.60	3,936.60	3,936.60	3,936.60	3,936.60	3,936.60	3,936.60	3,936.60	3,936.60	3,936.60	3,936.60	3,936.60	3,936.60	3,936.60	
E Drill	94.81	107.99	124.38	128.68	131.22	131.22	131.22	131.22	131.22	131.22	131.22	131.22	131.22	131.22	131.22	131.22	131.22	131.22	131.22	131.22	131.22	131.22	131.22	
A Drills	379.24	431.96	497.52	514.32	524.88	524.88	524.88	524.88	524.88	524.88	524.88	524.88	524.88	524.88	524.88	524.88	524.88	524.88	524.88	524.88	524.88	524.88	524.88	
O-1	2,469.30	2,569.80	3,106.50	3,106.50	3,106.50	3,106.50	3,106.50	3,106.50	3,106.50	3,106.50	3,106.50	3,106.50	3,106.50	3,106.50	3,106.50	3,106.50	3,106.50	3,106.50	3,106.50	3,106.50	3,106.50	3,106.50	3,106.50	
E Drill	82.31	85.66	103.66	103.66	103.66	103.66	103.66	103.66	103.66	103.66	103.66	103.66	103.66	103.66	103.66	103.66	103.66	103.66	103.66	103.66	103.66	103.66	103.66	
A Drills	329.24	342.64	414.20	414.20	414.20	414.20	414.20	414.20	414.20	414.20	414.20	414.20	414.20	414.20	414.20	414.20	414.20	414.20	414.20	414.20	414.20	414.20	414.20	
O-3E			4,392.00	4,602.00	4,602.00	4,833.00	4,962.70	5,228.40	5,435.40	5,584.20	5,716.80													
E Drill			146.40	153.40	161.10	168.09	174.28	181.18	185.14	190.53														
A Drills			585.60	613.60	644.40	664.36	697.12	724.72	740.96	762.12														
O-2E			3,857.40	3,936.60	4,062.00	4,273.50	4,437.00	4,558.80	4,558.80	4,558.80														
E Drill			128.68	131.22	135.40	142.45	147.90	151.96	151.96	151.96														
A Drills			514.32	524.88	541.60	569.80	591.60	607.84	607.84	607.84														
O-1E			3,106.50	3,317.70	3,440.10	3,565.50	3,688.80	3,857.40	3,857.40	3,857.40														
E Drill			103.66	110.59	114.67	118.85	122.98	128.58	128.58	128.58														
A Drills			414.20	442.36	458.68	476.40	491.84	514.32	514.32	514.32														

WARRANT OFFICER

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ENLISTED

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Notes

1. Basic pay for an O-7 to O-10 is limited by Level II of the Executive Schedule which is \$14,000.10. Basic pay for O-6 and below is limited by Level V of the Executive Schedule which is \$11,349.90.
2. While serving as Chairman, Joint Chief of Staff/Vice Chairman, Joint Chief of Staff, Chief of Navy Operations, Commandant of the Marine Corps, Army/Air Force Chief of Staff, Commander of a unified or specified combatant command, basic pay is \$17,972.10 (See note 1 above).
3. Applicable to O-1 to O-3 with at least 4 years and 1 day of active duty or more than 1460 points as a warrant and/or enlisted member. See Department of Defense Financial Management Regulations for more detailed explanation on who is eligible for this special basic pay rate.
4. For the Master Chief Petty Officer of the Navy, Chief Master Sergeant of the AF, Sergeant Major of the Army or Marine Corps or Senior Enlisted Advisor of the JCS, basic pay is \$6,642.60. Combat Zone Tax Exclusion for O-1 and above is based on this basic pay rate plus Hostile Fire Pay/Imminent Danger Pay which is \$225.00.
5. Applicable to E-1 with 4 months or more of active duty. Basic pay for an E-1 with less than 4 months of active duty is \$1,203.90.



In Brief

• **BOARDING OFFICER COURSE QUOTAS AVAILABLE** —

Quotas are available for upcoming convenings of a new Boarding Officer (BO) course. Students complete approximately 50 hours of on-line instruction during IDT periods followed by a two-week BO course during ADT. The MLE Academy's web site has more info and application procedures at: <http://www.uscg.mil/hq/g-o/mlea/courses/BOQSP/index.shtm>. See ALCOAST 374/06 for updated IDT policy changes to support this program. BO point of contact is ENS Paul Turner, 843-740-6601; E-mail: paul.e.turner@uscg.mil.

• **IRR PARTICIPATION POLICY** — IRR members are obligated to:

(1) Answer official correspondence, (2) Respond to annual screening questionnaires, (3) Promptly advise CGPC-rpm of changes of residence, changes of phone number(s) or mailing address, changes in marital status or number of dependents, changes in civilian education or civilian employment, and any physical condition or other factor that would affect the member's immediate availability for active military service, (4) Maintain physical fitness and weight standards, (5) Maintain initial uniform issue for a period of four years if previously on Active Duty, and (6) (Officers only) Must accrue a minimum of 50 retirement points in an anniversary year to be retained in active status (see 10 U.S.C. 12642). If you have questions, contact YNCS Albert Succi at the IRR Servicing Personnel Office, 202-493-1710, albert.j.succi@uscg.mil.

• **AMERICA'S WATERWAY WATCH / SEA PARTNERS**

CAMPAIGN — With a focus on prevention through outreach and education, the America's Waterway Watch (AWW) and Sea Partners (SP) Campaign play important roles in the Coast Guard's safety, security, and stewardship responsibilities. A Commandant message (R 281756Z NOV 06) announced the availability of ADSW-AC funds to support reservists' involvement in both programs. Active Duty and ADT/IDT Reserve participation can be used but should be on a "not to interfere basis" with other Coast Guard missions and should be at the discretion of the Commanding Officer. Supplemental funding from a Department of Defense program is available to fund short-term (less than 179 days)



ADSW-AC orders for reservists specifically conducting work on behalf of both programs in addition to their normal IDT/ADT obligations. If interested in participating in either program, please see your unit point of contact. Commandant (CG-3PCP-1) will provide program updates, training info, and availability of ADSW-AC orders. For further info, contact CPO Michelle Birchfield, 202-372-1115, michelle.r.birchfield@uscg.mil.

• **PS RATING FORCE MASTER CHIEF SOLICITATION** —

The PS RFMC is a critical position for the continued success and future direction of the PS rating. This is an outstanding opportunity for strong leaders in the PS Reserve. Master chiefs and senior chiefs (above the cut for PSCM) that meet eligibility criteria are encouraged to apply. Applications must be received by March 16, 2007. For more info, see COMCOGARD PERSCOM Arlington, Va. (R 201228Z NOV 06). For more info on the position and specific duties, contact MCPO Jeff Smith, MCPO-CGRF, 202-372-4530, Jeffrey.d.smith@uscg.mil.

• **CGES SCHOLARSHIP PROGRAM** — The Coast Guard Exchange System (CGES) has established a scholarship program to provide three scholarships to students who are Coast Guard

dependents and embarking on undergraduate studies. Deadline for application is Feb. 28, 2007. For more info, see ALCOAST 551/06.

• **ESGR FREEDOM AWARDS** —

The National Committee for Employer Support of the Guard and Reserve (ESGR), in conjunction with the Secretary of Defense, is accepting nominations for the 2007 Secretary of Defense Employer Support Freedom Awards. The awards publicly recognize employers nominated by their employees who voluntarily serve in the National Guard and Reserve, for exceptional support above the requirements of the USERRA Law. The nomination process runs until Feb. 28. The 2007 Freedom Award nomination form is available on the ESGR web site: www.esgr.mil.



• **NAVY KNOWLEDGE ON-LINE / CLEP STUDY GUIDES** —

Coast Guard Reservists can now access this web site and are eligible to create an account with Navy Knowledge On-Line (NKO). Web site address: <https://wwwa.nko.navy.mil/portal/splash/index.jsp>.

• **CHIEF WARRANT OFFICER PROFESSIONAL DEVELOPMENT COURSE (CWOPD)** —

The CWOPD course is designed to assist newly commissioned warrant officers with their transition into the officer community by further developing their leadership, communication, and administrative skills. The course is held at the Leadership Development Center (LDC), Coast Guard Academy, New London, Conn. Completion of CWOPD is required within the first year of appointment for active duty and reserve CWOs. More info can be found at: <http://www.uscg.mil/hq/g-w/g-wt/g-wt/training/trn023.htm> or by contacting the CWOPD staff: LT Brian Caudle, 860-701-6303, Anthony.B.Caudle@uscg.mil; CWO4 Guy Cashman, 860-701-6850, Guy.R.Cashman@uscg.mil; or CWO3 Jerry Fitchett, 860-701-6227, Jerry.C.Fitchett@uscg.mil.



• **TRICARE DENTAL PROGRAM (TDP) PREMIUM INCREASE**

— The TDP premium rate will increase for coverage effective Feb. 1, 2007. The single premium rate will increase from \$10.51 to \$11.05 and the family premium rate will increase from \$26.27 to \$27.63. For info, go to the TDP web site: www.TRICAREdentalprogram.com.

• **REACTIVATED? DON'T LET YOUR FAMILY LOSE TRICARE PRIME** —

The families of National Guardsmen and reservists enrolled in TRICARE Prime under the Transitional Assistance Management Program (TAMP) are automatically switched to TRICARE Standard when their sponsors are recalled to active duty. But new rules allow them to keep their Prime coverage when they re-enroll up to 30 days after the sponsor's activation. TAMP offers TRICARE Prime coverage for 180 days to some service members leaving active duty and their eligible family members. But if National Guard or Reserve members are recalled to active duty during TAMP, they and their families lose their TAMP coverage and family members are disenrolled from TRICARE

Prime. In the Defense Enrollment Eligibility Reporting System (DEERS), these family members revert automatically to TRICARE Standard. Before the new policy, even if the service member reenrolled the family members right away, TRICARE Prime



coverage did not start right away. For example, enrollment after July 20 would reinstate Prime coverage beginning Sept. 1. The new policy authorizes a 30-day retroactive TRICARE Prime enrollment period for transitioning family members. As long as the family gets reenrolled in TRICARE Prime within 30 days of the member's reactivation, Prime coverage remains unchanged, with coverage back to the date the sponsor was recalled to active duty. A TAMP fact sheet explains details of this policy, at www.tricare.osd.mil/Factsheets/viewfactsheet.cfm?id=317.

• **PSC CUSTOMER CARE CALL CENTER** —

The Customer Care Call Center at PSC Topeka remains staffed two weekends per month, except during the all-hands in October and April, to assist and answer questions regarding password resets, pay, travel, and user support. Phone support hours of operation for these weekends are 0730-1600 Central Time. The weekend schedule for the remainder of FY07 is as follows: Feb. 10-11, 24-25; March 10-11, 17-18; May 12-13, 19-20; June 9-10, 16-17; July 14-15, 21-22; Aug. 11-12, 18-19; Sept. 8-9, 15-16. There are three ways to contact PSC. Phone: 785-339-2200 or 1-866-772-8724; E-mail: PSC-CustomerCare@uscg.mil or complete the online form at <http://www.uscg.mil/hq/psc/customerservice.shtm>. For retired pay issues, please continue to call 1-800-772-8724 or 785-339-3415.



Upcoming Events

FEBRUARY 2007

• **COAST GUARD RESERVE BIRTHDAY** — It's number 66 for the Coast Guard Reserve on Monday, Feb. 19!

MARCH 2007

• **COAST GUARD BALL** — Greater San Francisco Bay Area CG Ball, Saturday, March 17, Fairmont Hotel, San Francisco. For more info, contact Jan Freeman, 510-437-3522, E-mail: jan.l.freeman@uscg.mil. Also, check the PACAREA web site: <http://cgweb.pacarea.uscg.mil/pacareap/>.

APRIL 2007

• **COAST GUARD MUTUAL ASSISTANCE** — The 2007 campaign is set for the month of April. Reservists will be contacted during the campaign. However, contributions may be made at any time. For info, call 1-800-881-2462; Web: www.cgmahq.org.



• **CWOA ANNUAL MEETING** —

April 11-14, at the Comfort Inn and Conference Center, U.S. 50 & MD 301, Bowie, MD 20718. For more info, contact Ed Swift, Executive Director, CWOA, 200 V Street SW, Washington, DC 20024; 202-554-7753, e-mail: cwoauscg@verizon.net.

• **LANTAREA / D5 RESERVISTS ALL HANDS** — Saturday, April 14, 7:30 a.m.-4 p.m., Portsmouth Federal Building, 431

• **USCG HQ RETIREE PROGRAM COORDINATOR'S OFFICE**

— Have a question concerning your benefits in retirement? Trying to locate a shipmate or just have a need to know? The USCG Headquarters Retiree Program Coordinator's Office was established in September 2006 by the Capital Area Coast Guard Retiree Council at the request of the National Coast Guard Retiree Council. The office is also staffed by the Cape May Retiree Council and other D.C. Area retiree volunteers. This service has quickly become a valuable contact point between the Coast Guard and Coast Guard military retirees (both active and reserve). The office team makes every effort to provide an answer, direction, or assistance. Also, if you are interested in becoming an office volunteer duty "watchstander," joining a regional council (or forming your own), please contact the office. All USCG/USCGR retirees who have questions or inquiries can contact this new office by phone, 202-475-5381, or e-mail: NRHD@uscg.mil.

• **SHADOWBOXES** — SK1 Ray Miller, USCGR, can build a shadowbox for your shipmate's upcoming retirement or special occasion. Check out his web site at: www.shadowboxesetc.com (*This does not constitute an endorsement but is published as a service to our readers*).

• **CGC WHITE ALDER MEMORIAL SERVICE** — Dec. 7, 2008, will mark the 40th anniversary of the CGC WHITE ALDER tragedy (it collided with the Formosan freighter HELENA and 17 of the 21 crew were lost in the Mississippi). MSU Baton Rouge, La. would like to host a memorial service and needs to locate all families of the 21 crew aboard CGC WHITE ALDER. If you have any info, please contact MST3 Robert F. Feus, Jr. 225-298-5400, ext 227, Robert.F.Feus@uscg.mil or MSTC Matthew Valenti, 225-298-5400, ext. 235, Matthew.J.Valenti@uscg.mil, or write Commanding Officer, MSU Baton Rouge, Baton Rouge, LA 70809.

Crawford Street, Portsmouth, VA 23704. RSVPs not required. Contact: CWO4 Sharon Doggett, 757-587-7537, Sharon.D.Doggett@uscg.mil.

JUNE 2007

• **ROA NATIONAL CONVENTION** — June 26-29, San Francisco Marriott, San Francisco. The Junior Officer Leadership Development Training Seminar will also be held in conjunction with the convention. Contact Col. Tom Obenland, USAF(Ret.), 360-895-2720, obenland@earthlink.net; Web: www.roa.org.



JULY 2007

• **U.S. COAST GUARD FESTIVAL** — Friday, July 27 through Sunday, Aug. 5 in Grand Haven Mich., Coast Guard City USA! Parade and fireworks are on Coast Guard Day, Saturday, Aug. 4. For info, contact: U.S. Coast Guard Festival, 113 N. Second St., Grand Haven, MI 49417; 1-888-207-2434; contact@ghcgfest.org Web: www.ghcgfest.org.

OCTOBER 2007

• **USCG INNOVATION EXPO** — Start making plans now to exhibit or attend the USCG Innovation Expo, slated for the week of Oct. 29th in New Orleans. For info, contact Mr. Fred Hooghouse, Commandant (CG-0931); 202-372-4579; e-mail: frederick.l.hooghouse@uscg.mil.

Advancements

Reserve Enlisted Advancements effective
Oct. 1, 2006 from Enlisted Reserve Advancement Announcement (ERAA) No. 010-06, ALCGRSV 030/06
(R 201402Z SEP 06)

Boatswain's Mate (BM)

BMC E C SHORT
BMC F R MAURO
BMC C A BATINO
BM1 B J ALBRIGHT
BM1 A R LINS COTT
BM1 B J EISCHE N
BM2 J L FEDERER
BM2 C E UNGER
BM2 R L MCLEAN
BM2 D C CHASE
BM2 S N SEDER
BM3 M G SEEL

Electrician's Mate (EM)

EMCM G A DRUMMOND
EMCS R J PUBLIK
EMC T P SCHNEIDER
EMC R EDINGTON
EM1 D B JENKINS
EM1 B S JACKSON
EM2 D R BALLARD
EM2 G M MALIK
EM2 K M JOHNSTON
EM2 P R VENTRE

Electronics Technician (ET)

ET1 J R DUCOS
ET1 M H BARCIA

Food Service Specialist (FS)

FS2 L JIMENEZ

Gunner's Mate (GM)

GM1 M M WARD

Machinery Technician (MK)

MKCM K TAKAKJIAN
MKCM R R SHEEHY
MKCM J M SAUNDERS
MKCS J T VOCELLE
MKCS J S POKER
MKC A W BOYD
MKC W V COX
MKC R A YOUNG
MKC R G COONER
MKC L L HORTON
MK1 D R DAME
MK1 A RODRIGUEZ
MK1 J R LOW
MK1 M F OCONNOR
MK2 J A FRITZINGER
MK2 I E FIGUEROA
MK2 T J MANNION
MK2 W F BOYLE



Doris P. Telles of PSU 311, center, is pinned E-7 (YNC) by Robert R. Telles, her father (a World War II veteran), left, and MKCS Larry Bull, right, on USS ARIZONA in Hawaii June 17. Telles and her father also raised a U.S. flag on the USS ARIZONA following the pinning.

Marine Science Technician (MST)

MSTCM N E ROLL
MST1 A D JANSEN
MST1 D AWALT
MST1 M D DIXON
MST2 A D JESSUP
MST2 D L SOUSA
MST2 D K VENTURA

Operations Specialist (OS)

OS2 R W SCHNEIDER
OS2 P N MALIFF

Port Security Specialist (PS)

PSCS D J WUEST
PSC S P FRYE
PSC R E COLBERT
PSC W A DROWN
PS1 J M PFAEHLER
PS1 D T JOHNSON
PS1 J T JACKSON
PS1 G J PARK
PS1 C J SCHWERIN
PS1 J A REHME
PS1 S B FAVELA
PS1 J R DOMINGCIL
PS1 A J SCIARA
PS1 B A BARTHOLOMEW
PS1 P YU
PS1 C M PUPO
PS1 J BURNETT

Yeoman (YN)

YNC G M AYERS
YN1 M A DUFRAT
YN1 M S LORAH

Reserve Enlisted Advancements effective
Nov. 1, 2006 from Enlisted Reserve Advancement Announcement (ERAA)
No. 011-06, ALCGRSV 039/06
(R 191744Z OCT 06)

Boatswain's Mate (BM)

BMC M J HARKINS
BM1 K M STACE
BM2 K R JONES
BM2 M PINEDA

Damage Controlman (DC)

DC1 S F HEITHAUS

Electrician's Mate (EM)

EM2 R A BERRY

Electronics Technician (ET)

ET1 E R KIRBY

Gunner's Mate (GM)

GMC C N TORRE
GM2 L W WEST

Health Services Technician (HS)

HS1 R J FITTER

Investigator (IV)

IV1 D J WOOD
IV1 E D ALLEN

Machinery Technician (MK)

MKC J D CARROLL
MKC K W RAFFI
MK1 J E WIGGINS
MK1 W J FISHER
MK2 J BEZARES
MK2 W E HARTUNG
MK2 C D DUNNAM

Marine Science Technician (MST)

MSTC J C RACHWAL
MSTC R S HARE
MST2 D R YOUNKIN

Port Security Specialist (PS)

PSCM M J TOMELLINI
PSCM J E AKERS
PSCS H R CRAIG
PSCS J N BRYANT
PSCS M A MACGREGOR
PSCS J M AZIZ
PSCS R J MINARD
PSC J T CAMPBELL
PSC J P VOJNIK
PSC D C CARNEY
PSC R K ABBOTT
PSC S D WILDER
PSC B T DONOHUE
PSC V M CARMEN
PSC K C ROBINSON
PSC M M ROUSE
PSC K R JOHNSON
PSC T M WALKER
PS1 H L DIAZ
PS1 J S BRENNAN
PS1 B A WULFERT
PS1 P D LAMARCH
PS1 M B MILLER
PS1 R VELASQUEZ
PS1 A M WALSH
PS1 F A SMITH
PS1 M VELA
PS1 J I HARWELL

Yeoman (YN)

YNCS D J MORGAN
YNCS B M LYON
YNCS G P ROEMER
YNC S E SONSTENG
YNC L M HOFF
YNC D D WHITE
YNC J V H HAGLER
YNC L PEARSON
YNC A M MILLIKEN
YNC K R CHAVEZ

YNC K A HEDLEY
YN1 S G COOKE
YN1 L A STEINKAMP
YN1 K ROMMEL
YN1 K BENJAMIN
YN1 C T CORTEZ
YN1 N AHMED
YN1 M A DEYOUNG

Reserve Enlisted Advancements effective
Dec. 1, 2006 from Enlisted Reserve Advancement Announcement (ERAA)
No. 012-06, ALCGRSV 044/06
(R 211900Z NOV 06)

Boatswain's Mate (BM)

BM1 R V ALBIN
BM1 B J SHORT
BM1 R A SCHICHTEL
BM2 M REYES
BM2 A M BERRIOS

Electronics Technician (ET)

ETCS R F GRIFFIN
ETC G M STEUERWALD
ETC S V CANTRELL

Food Service Specialist (FS)

FSC M OWAN

Investigator (IV)

IVC B T FITZPATRICK
IV1 O L GUINART

IV1 M B JENNINGS
IV1 J A OMALLEY

Machinery Technician (MK)

MK1 J M MARCINKOWSKI
MK1 H L SMITH
MK1 R G HOOPER

Marine Science Technician (MST)

MSTCS R L BARGER
MST1 M S ROBATEAU
MST2 D A GLASSCOCK

Operations Specialist (OS)

OSC O J CRAWFORD
OSC M A VALLEJO
OSC A L BURRELL
OS2 P R KLINE

Public Affairs Specialist (PA)

PA1 S L ENG

Storekeeper (SK)

SK2 J J FLEETWOOD

Yeoman (YN)

YN1 K K MCCULLOUGH

Questions should be directed to Mr. Alan L. Russ, e-mail: alan.l.russ@uscg.mil or 785-339-3403.



Mario J. Tomellini, center, is pinned master chief petty officer (PSCM) by DCCM Gordon Yowell, left, and YNCS Steven Sennott, right, at CG Recruiting Command in Arlington, Va. Nov. 1. Reading the advancement certificate is CAPT Steven Vanderplas, Commanding Officer of CG Recruiting Command.

Retirements

RET-1
(Retired With Pay)

JULY 2006

RADM Richard W. Schneider
CAPT Robert J. Gallagher
CAPT Daniel V. Hagan
CAPT Thomas M. Maddock
CDR Frederick R. Adamchak
CDR Charles J. Adams
CDR Roger J. Beer
CDR Linda T. Crown
CDR Robert F. Cunningham
CDR George E. Kane
CDR Dennis A. Mortensen
CDR Harold F. Watson
LCDR Richard E. Kangas
LCDR Peter C. Milner
LTJG Steven D. Cooper
CWO4 Robert Occhiogrosso
CWO3 Anthony B. Bernice
BMCS Joseph M. Wies
MKCS Thomas E. Zaborski
MSTCS Stephen C. Jones
BMC Michael E. Coughlin
BMC John R. McCarron
EM1 David E. Rodman
IVC Thomas M. Kocur
MKC Daniel J. Carlsen
MKC Thomas E. Henman
DC1 Edwin H. Curtis
ET1 Darrell L. Mueller

PS1 Oscar Benavides
PS1 Robert L. Cowan
PS1 Frederick J. Patch
PS1 Charlotte A. Sullivan
YN1 Alice M. Fink
YN1 Jill L. Sloncen
BM2 Enrique Espinoza
BM2 Theresa Sweeney
DC2 Ronald A. Macomber
DC2 Thomas M. Smith
EM2 Harvey W. Eckman
PS2 Frederic W. Callies
SK2 George R. Brown
SK2 Vincent Marrero
PS3 Donald G. Halazon

AUGUST 2006

CAPT David L. Powell
CDR Charles L. Carter
CDR Stevens E. Moore
LCDR James B. Butler
LCDR Martin C. Johnson
LCDR Lawrence H. Walter
CWO4 Daniel D. Fisher
IVCM Dain C. Webster
SKCM Joseph A. Rondeau
SKCM William H. Smith
BMC Danilo J. Galindo
IVC Raymond E. Channel
MKC Dennis A. Dunn
PSC George R. Damato
PSC Frank M. Dwyer Jr.

PSC Robert J. Gryder
PSC Enoch Ludford
EM1 Bobby L. Hill
FS1 James A. Ealy
IV1 Gary A. Hulegaard
IV1 Jo A. McLaughlin
MK1 Joseph F. Harwell
MK1 Dale R. Seivert
MK1 Scott D. Smith
PS1 Lindy L. Dial
PS1 Thomas W. Hughes
YN1 Eusebio M. Ambriz
BM2 Finley D. Johnson
BM2 James M. Reid
MST2 James S. Hall
OS2 Michael J. Malinowski

SEPTEMBER 2006

CAPT Paul Ibsen
CDR Franklin L. Bradham
LCDR Vito A. Kulik
LCDR Thomas A. Patrick
LCDR Paul J. Wright
LT David W. Fisher
LT David R. White
CWO4 Donald W. Johnson
CWO3 Dennis A. Sullivan III
CWO2 Kathleen P. O'Neal
CWO Dennis R. James
PSCM Bobby Balance
BMCS Raymond P. Burke
ETCS Robert E. Garland

OCTOBER 2006

RADM Mary P. O'Donnell
CDR P. Jean Clark
CDR Edward Wingfield
LCDR Michael M. Abbene
LCDR Donald C. Foil
LT Michael B. Lentz
LT James E. Whichard
CWO4 Richard P. Brunton
CWO4 Daniel M. Cline
CWO4 Thomas L. Fletcher
CWO4 Monte L. Simpson
CWO3 Kenneth L. Jones

ETCM William P. Manly
MKCM Dennis A. Cornett
MKC Robert S. Hedges
MKCM David P. Rous
MSTCS James M. Edwards
MSTCS Roy H. McKinney
PSCS Larry A. Raymond
PSCS Robert D. Riker
IVC John M. Block
PSC Charles L. Vinciguerra
SKC Bernard W. Steele Jr.
YNC Paul N. Knight
BM1 Kenneth G. Presthus
BM1 William H. Quednau
BM1 Rene F. Sojo
MK1 Alvin E. Euler
MK1 Richard P. Smeaton
PS1 Christian R. Waugh
SK1 Howard W. Cook
SK1 Terry D. Jelcick
SK1 John P. O'Kane
YN1 Martha E. Rucki
AET2 Russell C. Martin
AMT2 Archie A. Bauer
BM2 Charles O. Beckman
BM2 Alton W. Petty
DC2 Mike L. Bosch
GM2 Thomas H. Knight
MK2 Joel M. Simons
SK2 Paul H. Kelly
SK2 Karen A. Ludwig
MST2 Henry L. Penia
YN2 Frederic W. Ankersen
BM3 Eric K. Hansen

RET-2
(Retired Awaiting Pay)

JULY 2006

RADM Duncan C. Smith III
CAPT Jeanne Cassidy
CAPT Mary Ellen M. Colella
CAPT John W. Long
CAPT William J. Nash
CAPT Richard A. Reynolds
CAPT David W. Springer
CDR James F. McArthur
LCDR Michael J. Callahan
LT Pattie C. Urquhart
CWO4 Betty J. Avery
CWO4 Anthony J. Condy
CWO4 Stephen R. Gregoire
CWO4 Thomas H. Kelly
CWO4 Michael H. McCormick
CWO4 John Okeefe
CWO4 Michael R. Riley
CWO4 Bernadine A. Wilson
CWO2 James K. Jones
MKCM Denis E. Crawford
OSCM Craig R. Colby
OSCM Thomas G. Franke
PSCM James J. Cowell
YNCM Marilyn J. Carr
EMCS Marlin L. Lucas
PSCS Donald W. Doss
MSTC Teresa L. Dilley
SKCS Kenneth L. Dupont
AETC Paul T. Rule
BMC Paul E. Johnson
BMC Dennis H. Mayeon
ETC Douglas E. Maines
MSTC James D. Weber
PSC Merlin E. Nygren
BM1 Rene F. Sojo
BM1 Larry R. Uhl
DC1 Michael P. Violet
HS1 Richard A. Davella
MK1 Ronald A. Chito
MK1 Gregory J. Ockander
PS1 Ronald R. Mahal Jr.
PS1 Larry R. Waltes
SK1 William E. White
YN1 Janet R. Merkt
BM2 Michael W. Therry
BM2 Tim J. Weitz
MK2 Edward R. Johnson
MST2 Stephen A. Flanagan
OS2 Shelley L. Hopkins
BM3 Clifford Russell

NOVEMBER 2006

CAPT Robert M. Bell
CAPT William G. Boyce
CAPT Michael H. Jones
CAPT John J. Marks
CAPT Glenn J. Pruiksma
CDR Sarah E. Hart
CDR Robert C. Ludwick
CDR Edward G. Martin
CDR Kenneth J. Mraz
CDR James E. Prindiville
LCDR John L. Bagg
LCDR John D. Bonner
LCDR Charles E. Peele
LCDR Marshall K. Rhodes
LCDR Gregory T. Wilson
LT William T. Bond
LT Arthur A. Johnson
LT Kerry J. Keith
LT Robert W. Leary
LT Richard A. Lesage
LT Lawrence W. Scott
LTJG Harvey H. Pickett
CWO2 Eric R. Jacobson
CWO2 Fred H. Oishi
CWO2 Charles E. Parmar
MSTCM Charles T. Phillips
MSTCM Billy J. Williams
IVCS Martin P. Glynn
MKCS Michael W. Stouder
PSCS Jeffrey C. Bishop
PSCS Donald W. Doss
PSCS Willard C. Sikes
BMC William R. Causey
BMC Roger A. Knight
BMC William E. Price
DCC Jeffrey E. Fullard

FSC Gerard H. Kracke
IVC Judy A. Hart
MKC Robert S. Hedges
SKC William P. Schaus
YNC Dennis K. Laurion
BM1 Bobby G. Brown
BM1 Barry W. Hawlk
BM1 Cline R. Munsey Jr.
BM1 Vincent Morciglio
BM1 Gary P. Wolff
HS1 James H. Ketron
PS1 Michael J. Coffey
PS1 Edward J. Lambert
PS1 Ralph Larriva
PS1 Lorraine K. Linhart
BM2 Richard E. Boutin
MK2 Edward R. Johnson

AUGUST 2006

CAPT Karen L. Taylor
CDR John M. Prokop
CWO3 Mark R. Dupont
IVCS Benjamin C. Kenney
OSCS Joseph A. Franco III
ETC Dennis W. Marshall
IVC Stephen J. Johnson
MSTC Robin L. Franco III
MKC Michael A. Grimes
OSC Robert A. Smith
PAC Marshall I. Berman
PSC Kenneth R. Broceck
YNC Nora M. Laaksonen
BM1 James G. Earhart Jr.
BM1 Paul L. Loud
MK1 Richard N. Carlson
MST1 Christopher P. Ayres
SK1 Lori A. Chilcote
SK1 Thomas W. Sumrall
AET2 Mark J. Finelli
BM2 Bruce M. Macpherson
BM2 Randall D. Shields
SK2 Arthur D. Haggerty
PS3 Johnny Darby
PS3 William R. Maijenski

SEPTEMBER 2006

CAPT David G. O'Brien
BMC Robert S. Jenks
BMC Andrew J. Syska
FSC Edward A. Celatka
MKC Charles R. Carrier
PSC Michael A. Benjamin
YNC Allen D. Berkey
YNC Virginia Swapp
BM1 Henry D. Burford
BM1 Leonard B. Parker
BM1 Robert T. Thompson
MK1 John A. Lamb
MST1 Ronald K. Dixon
MST1 Edward R. Navarro
PS1 Jerry L. Roberts
PS1 John B. Teehan
SK1 Mary L. Ammon
ET2 David H. Zawisa
AMT2 Archie A. Bauer

OCTOBER 2006

CDR Kathen P. Caddy
CDR Edmond H. Lutsky
LCDR William R. Tubbs
CWO4 Thomas E. Liveston
CWO2 Paul J. Kohl
IVCS William M. Stratton
PSCS David K. Larkin



MSTCS Michael J. Edwards, right, of Sector San Francisco, is presented with a Certificate of Retirement by CAPT Jeffrey Saine of PACAREA. Edwards, who served 26 years, also received a CG Achievement Medal at a ceremony held Oct. 14 on Coast Guard Island, Alameda, Calif.

OSC Ira J. Williams
PSC Steven J. Friend
MKC William G. Moran
MKC Ricky A. Silva
BM2 Teduan V. Jang
BM1 Flor C. Soriano
FS1 Dean G. Schaal
IV1 Robert A. Fletcher
MK1 Kevin J. Palmer
MST1 Clifton D. Williams
PS1 Steven R. Cole
YN1 Cheryl L. Burgess
DC2 John S. Behr
MK2 Eric M. Seitter
FS3 Gregory A. Barnes
MST3 George A. Lamonica

NOVEMBER 2006

LT James G. Green
CWO2 John P. Laverty
PSCM Douglas R. Stell
ETCS Dean Crispin
ETCS Richard C. Shellman
BMC Gerard L. Demodena
EMC Stephen M. Grant
FSC Ramon D. Montano
MSTC Timothy C. Hubbel
AET1 Bruce W. Roberts
BM1 Bobby G. Brown
HS1 James H. Ketron
PA1 Amy J. Gaskill
PS1 Alberto Davila
YN1 Hannah L. Hart
YN1 Janis F. Williams

Source: Ms. Linda Frank, Personnel Service Center (RAS)



Clockwise from above: CDR Robert Cunningham, left, receives a Coast Guard Commendation Medal from CDR Ron Kraemer. Cunningham received the award at his retirement ceremony July 16 at PSU 309 in Port Clinton, Ohio. He served 34 plus years in the Coast Guard, with approximately 26 years in the Reserve. His last tour was at USTRANSCOM.

CWO4 Thomas H. Kelly III, USCGR, and his wife, Lorriene, are piped ashore by shipmates at the conclusion of Kelly's retirement ceremony at Fort Indiantown Gap, Pa. Nov. 4. Kelly, who served more than 31 years, was drafted into the Army in 1972 before joining the Coast Guard Reserve in 1981. His final assignment was as a Reserve Force Officer for the State Headquarters Detachment 1-PA Selective Service System.

MKCS Tom Zaborski, left, and his wife, Julia, display a shadowbox at his retirement at PSU 309 in Port Clinton, Ohio Aug. 20. During his 35-plus-year career, he was deployed to Nova Scotia, New York City, Egypt, Saudi Arabia, Bahrain, and Kuwait.



• **RADM Henry H. Bell, USCG(Ref.),** 78, Oct. 16, 2006, in Bethesda, Md. He graduated from the Coast Guard Academy in 1951. He also earned two degrees from the Massachusetts Institute of Technology and an M.S. from George Washington University. His career afloat included CGC CASCO, CGC BIBB, CGC EASTWIND and CGC NORTHWIND. Ashore, he served at the CG Yard, as Chief of Merchant Marine Technical Division at Headquarters, commanding officer of MSO San Francisco, and Chief of Operations of the Twelfth CG District. As a flag officer, he served as Chief of the Office of Merchant Marine Safety at Headquarters, as Commander of the Ninth CG District in Cleveland, and again at HQ as Chief of the Office of Personnel. He retired on July 1, 1987. His spouse, Brenda, and three children survive him. Interment in Arlington National Cemetery Jan. 8, 2007. See ALCOAST 510/06.



RADM Henry H. Bell

• **RADM Peter V. Colmar, USCG(Ref.),** 98, Dec. 6, 2006, in Seattle. Born in Sodus, N.Y. he graduated from the Coast Guard Academy in 1929. Afloat, he served aboard CGC MODOC, CG-214 (75-foot patrol boat), CGC GALATEA, and had command of the CGC DUANE. He served two tours as an instructor at the CG Academy. In 1938, he earned both B.S. and M.S. degrees in electrical engineering from Massachusetts Institute of Technology. He had three tours at Headquarters with increasing responsibility for shaping the application of burgeoning electronics technology to Coast Guard use. He was Chief of the Engineering Division, Fourteenth CG District, Honolulu, Territory of Hawaii. He also served as Chief of Staff of the Thirteenth CG District, Seattle and of the Fifth CG District, Norfolk, Va. As a flag officer, he served as District Commander of the Fifth District and the Thirteenth District. He was the first Coast Guard admiral with electronics training. He retired on Aug. 1, 1963. He is survived by his spouse, Marjorie; a daughter, Carolyn and a son, Stephen. See ALCOAST 582/06.

• **CAPT Rowland W. Morrison, USCGR(Ref.),** Oct. 31, 2006, in Pewaukee, Wis. His son, Rowland, survives him. CAPT Morrison was cremated.

• **CAPT Coleman L. Romine, USCGR(Ref.),** Oct. 7, 2006, in Baltimore. He is survived by his spouse, Margaret; a daughter, Patricia. CAPT Romine’s body was donated to science.

• **CDR Joseph G. Barker, USCGR(Ref.),** Sept. 17, 2006, in Vancouver, Wash. He is survived by two daughters, Jill and Gail; a son, Richard.

• **CDR Eugene R. Bierut, USCGR(Ref.),** Dec. 11, 2006, in Schaumburg, Ill. His spouse, Laura, survives him. Interment Schaumburg, Ill.

• **CDR Guy J. Coccia, USCGR(Ref.),** Sept. 5, 2006, in Hendersonville, N.C. CDR Coccia’s body was donated to science.

• **CDR Walter P. Hubbs, USCGR(Ref.),** Oct. 31, 2006, in Melville, N.J. His sister, Gail, survives him. Interment Nov. 11, 2006, at Colestown Cemetery, Cherry Hill, N.J.

• **CDR William H. Shaw, USCGR(Ref.),** Aug. 30, 2006, in Burlington, Mass. His spouse, Carol, survives him.

• **LCDR Aubrey R. Cahoon, USCGR(Ref.),** Dec. 10, 2006, in Smithfield, Va. His spouse, Delores, survives him. Interment Smithfield, Va.

• **LCDR Charles F. Muilenburg, USCGR(Ref.),** Nov. 13, 2006, in North Massapequa, N.Y. His spouse, Ana, survives him. Interment North Massapequa, N.Y.

• **LCDR Henry W. Rappuhn, USCGR(Ref.),** Nov. 20, 2006, in East Norwich, N.Y. He is survived by his spouse, Grace. LCDR Rappuhn was cremated.

• **LCDR Norman J. Theriault, USCGR(Ref.),** Aug. 28, 2006, in Bedford, Mass. Survived by his spouse, Ruth. Interment Marblehead, Mass.

• **LTJG Stephen M. Wasylenko, USCGR,** Oct. 15, 2006, in Huntington, Long Island, N.Y. Survived by his spouse, April; son, Stephen. Interment Calverton National Cemetery.

• **CWO4 Eugene P. Barrett, USCGR(Ref.),** Sept. 17, 2006, in Maplewood, Minn. He is survived by his spouse, Helen; a son, Patrick.

• **CWO4 Frank A. Strzelecki, USCGR(Ref.),** Oct. 28, 2006, in Kalamazoo, Mich. Survived by his spouse, Margaret; daughter, Marsha. Interment Calumet City, Ill.

• **CWO3 Lloyd C. Bowden, USCGR(Ref.),** Oct. 18, 2006, in Wilmington, N.C. He is survived by his spouse, Elma; a son, Lloyd. Interment Wilmington, N.C.

• **IVCM George B. Brennan, USCGR(Ref.),** Nov. 19, 2006, in Lees Summit, Mo. He is survived by his spouse, Luana.

• **EMCS Patrick F. Kenny, USCGR(Ref.),** Oct. 8, 2006, in Stuart, Fla. He is survived by his spouse, Betty; a son, David. Senior Chief Kenny was cremated.

• **MKCS Roger C. Yanssens, USCGR(Ref.),** Oct. 7, 2006, in Mingo Junction, Ohio. He is survived by his spouse, Jeannette. Interment Pleasant Grove, Ohio.

• **MSTCS Stephen P. Bagg, USCGR(Ref.),** 57, Jan. 8, 2006. Born in Greenfield, Mass. and raised in Miami, he was a graduate of Ransom Everglades School in Miami, and the University of Tennessee. He served 34 years in the Coast Guard Reserve, including many years at MSO Miami and most recently, MSO Savannah. He is survived by his former wife, three children, mother, brother, two sisters-in-law, niece, nephew, cousins and dear friends.

• **PSCS Ciro F. Sinagra, USCGR(Ref.),** 58, Sept. 2, 2006, in Wolfeboro, N.H. He served 22 years in the military, first in the Marine Corps, doing a tour of duty in Vietnam, and eventually became a Coast Guard Reservist. His units included Station

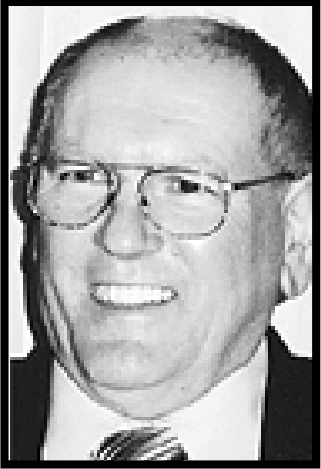
Barnegat Light, N.J., and service during Desert Storm at both Camp Blanding, Fla. and with PSU 303 in Dammam, Saudi Arabia, and at the Chief Petty Officers Academy in New London, Conn. He retired Aug. 19, 2005. As a civilian, he served in law enforcement, first as a patrolman and working his way up to the Prosecutors Office in Middlesex, N.J. After civilian retirement, he served as an officer with the Wolfeboro, N.H. Police Department. Sinagra is survived by his spouse, LT Silke Psula. Memorial services were held at Brewster Academy Assembly Hall, Wolfeboro, N.H. Sept. 6, and at the American Legion Hall, Milltown, N.J. Sept. 9. He was cremated.



PSCS Ciro F. Sinagra

• **HSC James N. Barrett, USCGR(Ref.),** Sept. 24, 2006, in Green Bay, Wis. He is survived by his spouse, Frances.

• **MKC Barry A. Bouffard, USCGR,** 58, Nov. 19, 2006, in Portland, Maine, from injuries sustained in an ATV accident. He served with the U.S. Coast Guard on active duty for four years, spending 18 months in Vietnam, and serving aboard the USS SPENCER, as well as in the Reserve program where he served at Sector Northern New England, Engineering. He was employed at the Shaws Distribution Center, Wells, Maine, for the past 22 years as facility manager. He is survived by his spouse, Claire; one daughter, Devra; one son, David; three grandchildren. A Mass of Christian burial was celebrated Nov. 25 at St. Joseph’s Church, Biddeford, Maine. Interment Laurel Hill Cemetery, Saco, Maine. In lieu of flowers, donations may be made to The Vietnam Veterans Association, in memory of David Bouffard, Norway Savings Bank, 4 Scammon St., Suite 32, Saco, ME 04072.



MKC Barry A. Bouffard

• **MKC Dumont R. Mount, USCGR(Ref.),** Oct. 10, 2006, in San Marcus, Calif. Survived by his spouse, Rita. Chief Mount was cremated.

• **PSC Richard D. Steglich, USCGR(Ref.),** Sept. 9, 2006, in Miami, Fla. Survived by his daughter, Lovette. Chief Steglich was cremated.

• **SKC Robert G. Van Blarcom, USCGR(Ref.),** Oct. 24, 2006, in Elizabeth City, N.J. He is survived by his spouse, Sheila. Interment Keene, N.H.

• **AD1 Irvin D. Lowman II, USCGR(Ref.),** Dec. 1, 2006, in Elizabeth City, N.C. He is survived by his spouse, Judith.

• **MST1 Russell A. Voorhees, USCGR(Ref.),** Oct. 27, 2006, in Eatontown, N.J. He is survived by his son, Eric. Interment Holmel, N.J.

• **PS1 Edward F. Chenoweth, USCGR(Ref.),** Oct. 30, 2006, in Shallotte, N.C. PS1 Chenoweth was cremated.

• **PS1 Brendan J. Rynn, USCGR(Ref.),** June 3, 2006. He is survived by his daughter, Jacqueline; sons Christopher and Gregory.

• **MK2 Eddie Lowrance, USCGR(Ref.),** Oct. 13, 2006, in Asheville, N.C. He is survived by his sister, Crystal. MK2 Lowrance was cremated.

• **PS2 John W. Howard, USCGR(Ref.),** Oct. 18, 2006, in San Jose, Calif. He is survived by his spouse, Nancy. PS2 Howard was cremated.

• **PS2 Michael W. Lockwood, USCGR,** Sept. 10, 2006, due to injuries received in an off-duty motorcycle accident in Beaumont, Texas. PS2 Lockwood had been mobilized in support of contingency operations and was on active duty at MSU Port Arthur, Texas. He is survived by his spouse, Tara Rae and daughter, Hannah.

• **PS2 Edwanton “Eddie” Thomas, USCGR,** 28, Sept. 12, 2006, due to injuries received from an assault in his civilian occupation as a Brier City, Wash., police officer. PS2 Thomas was assigned to MSST 91101, Seattle, as a SELRES member.

• **PS2 Donald E. Thompson, USCGR(Ref.),** Nov. 19, 2006, in Hanover, Pa. He is survived by his spouse, Helen. Interment Hamstead, Md.

• **RM3 William L. Herring, USCGR(Ref.),** Sept. 7, 2006, in New Port Richey, Fla. He is survived by his spouse, Marcella; and a son, William Jr. Interment Florida National Cemetery, Bushnell, Fla.

• **W. Jeanne Tucker,** 85, July 28, 2006. She enlisted in the U.S. Coast Guard (Women’s Reserve) in July 1943, served as a yeoman, and was honorably discharged in 1946. After working in New York City and New Orleans for several years, she moved to San Francisco, where she spent almost all of the rest of her working life employed by various organizations within the Episcopal Church. Her life was remembered and celebrated at a funeral ceremony in August 2006.



W. Jeanne Tucker

Coast Guard Reserve Emblem

Ed's note: With the 66th birthday of the Coast Guard Reserve coming up on Feb. 19, we are featuring the history of the Reserve emblem this issue. We will also be running historic and other significant emblems and logos in future issues of The Reservist.



Several Reserve emblems have been used throughout the 66-year history of the Coast Guard Reserve. RADM John N. Faigle, Chief, Office of Readiness and Reserve (1989-91) had the Army's Institute of Heraldry design the emblem widely recognized and used today. The emblem was introduced for the 50th anniversary of the Coast Guard Reserve in 1991. The symbolism of the Reserve emblem is as follows:

The crossed anchors supporting the shield are adapted from the United States Coast Guard's symbol, and the colors dark blue, scarlet, and white are traditional with the organization. Gold is emblematic of achievement and excellence. The sword symbolizes defense and the organization's military heritage. The motto Professionalism, Patriotism, Preparedness embodies the U.S. Coast Guard Reserve's total mission to protect our national security. The round shape of the motto scroll alludes to a life preserver and represents the U.S. Coast Guard Reserve's peacetime mission to help others.

Ready, Reliable & Relevant

A great 2007 to all! It is my sincere hope that 2006 was a fruitful and positive year for each of you. From my perspective, it certainly was. Whether it is your continued Title 10 efforts on the front lines of the Global War on Terror in Southwest Asia, or one of the military out load locations closer to home, or your participation during periods of IDT and ADT attaining and polishing the skills and competencies to be used at a moment's notice, you continue to earn rave reviews from those you support. I truly appreciate your dedication to duty and willingness to put in the time required to meet mission execution in an All Threats, All Hazards, Always Ready environment.

I recently came across a quote from that most famous of authors, Anonymous, who noted, "To do great and important tasks, two things are necessary: a plan and not quite enough time." There is no doubt in my mind we have the not quite enough time part nailed down. That said, I am very optimistic that we have plans in place or being developed at both the tactical and strategic levels to mitigate the challenges of keeping a part-time workforce ready, reliable and relevant.

At the tactical level, D5, D11 and D13 have initiatives underway in the area of small boat training for qualifying crews to operate the RB-S in accordance with guidance provided by the Office of Boat Forces (CG-37RCB) in ALCOAST 266/06. By focusing on the RB-S, both commands and members have a clear understanding of their respective roles and responsibilities in attaining skills and competencies needed to attain the strategic intent of the Reserve component as set forth in the Reserve Policy Statement. As I write this article, the Office of Training (CG-132), in consultation with the Office of Boat Forces and the BM Rating Force Master Chief, is analyzing all boat crew and coxswain tasks required for certification on the RB-S. This analytical process is the same as the one used to create the Boarding Officer Qualification Support Program (BOQSP). (Please see the cover story for more BOQSP info). And, like the BOQSP, it is envisioned that some portion of the required tasks will be conducive to an e-Learning/web-based delivery system. The goal, as with the Boarding Officer initiative, is to provide the field with a

standardized training tool that will facilitate the initial qualification and re-certification processes — without compromising current standards.

At the more strategic level, there are 10 Commandant Intent Action Orders or CIAOs (pronounced "chow" for short) which are at varying stages of maturity. While it is not critical that you have in-depth knowledge of each CIAO, it is important to know that these 10 action orders map out ADM Allen's vision for the future of the Coast Guard and will be the focus of senior leadership during his time at the helm. Perhaps the CIAO which will have the greatest significance to the Reserve Program and one I recommend you keep on your personal radar scope is CIAO number nine. This CIAO is looking at three key items: 1) Determine the correct organizational support structure to properly administer and train the Coast Guard Reserve; 2) Create a repeatable process to determine the current and future size of the Selected Reserve; and 3) Determine the future of the Port Security Specialist rating. While it is premature to predict what recommendations will go forward to the Commandant with respect to these three areas or which will be taken for action, one thing is certain: The Reserve program has the full attention and engagement at the most senior levels of our organization and that, as it has been said, is a good thing.

That brings me to a few words on my new reporting chain. For those of you who might have missed it, as of mid-October 2006, the Master Chief Petty Officer of the Coast Guard Reserve Force reports directly to the Commandant. I am not sure I can adequately express to you the significance of this event. By making this change, ADM Allen has signaled his strong commitment to and the importance of a ready, relevant and reliable Reserve Force. I am truly humbled and honored to be your voice to our Commandant at this time of historic significance to our service and our country. It is because of your perseverance in the face of adversity, your willingness to sacrifice time with your family, and to take time away from your civilian careers that has inspired this historic action to occur. In my view, it is your selfless efforts that have earned the respect and relevance this change signifies and that you so justly deserve.



MCPO
Jeffrey D. Smith,
USCGR

Master Chief Petty Officer
of the Coast Guard
Reserve Force

jeffrey.d.smith@uscg.mil

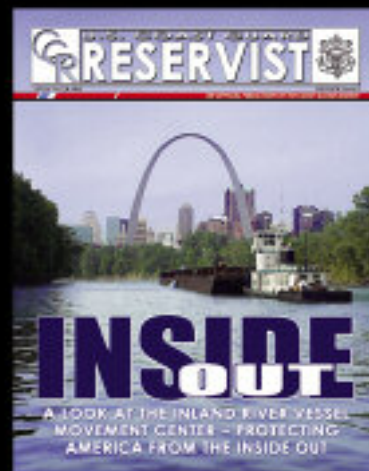
**USCGR:
A Ready,
Reliable
& Relevant
Component
of Mission
Execution
in an
All Threats,
All Hazards,
Always Ready
Environment**



Issue 1



Issue 2



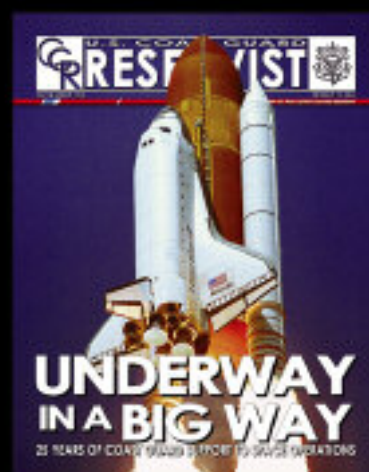
Issue 3



SPECIAL UNIFORM ISSUE



Issue 4



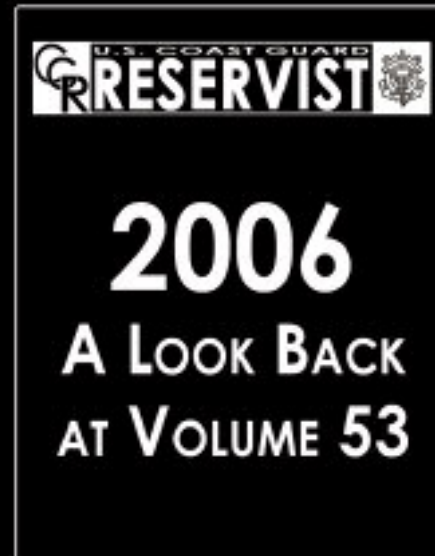
Issue 5



SIDE A

SPECIAL
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ISSUE
PULL-OUT
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SIDE B



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Topeka, KS 66683-3591

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